



2022

ANNUAL REPORT

1-90

CONTENTS

- 4 Lasting effects despite dramatic events
- 6 Our mission
- 8 A joint journey towards the Global Goals
- 10 Our Theory of Change
- 12 Organisation and change management
- 13 Regional Directors
- 14 Localisation in practice
- 16 Regional hubs – arenas for collaboration
- 18 Country Directors
- 19 Self-leadership in focus
- 20 Innovation for impact
- 22 A driving force for digital transformation
- 24 At the forefront of Triple Nexus
- 25 Local leadership builds resilience
- 26 A humanitarian focus
- 28 Water – a way to female empowerment
- 31 Safe childbirth – a human right
- 32 Entrepreneurship empowers women
- 33 A pond of your own builds resilience
- 34 Back to school
- 35 Inclusive education for girls in Sudan
- 36 Social audits change communities
- 37 Female solar technicians
- 38 Emergency HQ at the Lviv centre
- 40 Partnerships and networks
- 44 Strategic work for inclusive education
- 45 Selected figures
- 46 4 out of 10 people suffer from water scarcity
- 48 Better aid effectiveness
- 50 Global goals need African voices
- 52 Tracking progress for our rooted advocacy
- 58 The Nobel Peace Prize laureate visits Sweden
- 60 Increased preparedness with private donors
- 66 Management Report 2022
- 76 Income statement
- 77 Balance sheet
- 79 Cash flow statement
- 80 Notes
- 86 Auditor's Report 2022
- 88 Board of Directors



Läkarmissionen's operational activities outside Sweden are conducted under the name LM International. The abbreviation LM stands for Läkarmissionen, which is the legal name for the organisation in a global context.

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The countries named on the map indicate where LM International was active during 2022.

LM International is an aid organisation that is committed to sustainable poverty reduction from a human rights perspective. Our focus areas are social and economic inclusion, training and education, health, and WASH (water, sanitation and hygiene). The organisation was founded in 1958 and currently employs approximately 300 employees around the world. Our primary target groups are marginalised groups in society and vulnerable women and children. Our work is focused on Africa, Latin America, the Middle East region and Europe, and directed from our global office in Stockholm. Our aid operations are financed by funds raised from the public in Sweden and by institutional grants.

COVER: SUDAN / PHOTO: HANSJÖRGEN RAMSTEDT



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Lasting effects despite dramatic events

The year 2022 is and will forever be associated with 24 February, the fateful day that Russia's illegal, full-scale invasion of Ukraine began. The invasion has shaken up the entire international system and has had profound consequences, not only in Europe but across the whole world. The increasing tension and anxiety, the energy crisis and food shortages have created major global issues.

For a number of years, LM International has been conducting efforts to strengthen and support vulnerable children and young people in Ukraine. Resolution 2250 on Youth, Peace and Security has been our guiding principle during this work, and above all the principle of youth empowerment. Since war broke out, our existing operations have been supplemented with new, more humanitarian-oriented efforts to meet the new urgent needs that have arisen. In addition to efforts in support of vulnerable women and children seeking refuge inside the country and in border areas, our primary goals have been to arrange bomb shelters in case of attack, ensure food security, and offer heated accommodation when infrastructure has been disabled. Through LM International, food parcels have been arranged as well as generators, kerosene lamps, blankets and power banks to ensure that mobile phones can be recharged.

To help refugees from Ukraine, LM International's efforts in neighbouring Romania and Moldova have been adapted and expanded with help centres that provide support ranging from food and clothing aid to psychological and legal advice. It is also possible for the refugees to spend the night in the help centres before moving on to more permanent accommodation. Our efforts have ensured that large numbers of people have felt supported and able to survive their enforced existence in a more dignified way.

Unfortunately, we can also report that in the media shadow of Russia's war in Ukraine, several other large-scale conflicts of a more or less violent nature have been taking place in other parts of the world. In Congo, for example, the conflict in the eastern parts of North Kivu province adjacent to the Rwandan border has characterised large parts of the year. These conflicts are related to previous ethnic antagonism, and attempts

by neighbouring countries to gain more influence in the region, but above all they concern the control of and profit from natural resources such as gold and rare earth metals that can be exploited without restriction or consideration for other people's lives. Several different types of armed group and militia have been active in the area during the year, which has made the situation more unsafe. A worrying escalation of the violence in eastern Congo (DRC) has taken place during the year, which has exacerbated the precarious situation for the population.

Congo has been and is still an important part of LM International's aid operations. For a long time, our aid has been channelled to health and medical care. The initiatives for safe childbirth and training midwives are elements of this work. LM International has also saved lives and laid the foundations for long-term development through vaccination programmes aimed at children, for whom diseases such as measles would otherwise be a matter of life and death. Experiencing how malnourished children are revived in a nutrition programme is a source of great joy. From the outset, LM International has been involved in supporting Dr. Mukwege and his work at Panzi Hospital. His tireless efforts to help women and children that have been subjected to sexual violence during the ongoing conflicts are commendable and justify his Nobel Peace Prize award. LM International is currently collaborating with Dr. Mukwege to spread the holistic care model to other parts of Congo, including the Kyeshero Hospital in Goma, as well as to Europe and war-torn Ukraine.

Nevertheless, there have been occasional bright spots during a turbulent year of increasing anxiety and tension. The protracted conflict in Yemen has shown indications of moving in a more peaceful direction. Mediated by the UN special envoy, the warring parties managed

"In the media shadow of Russia's war in Ukraine, several other large-scale conflicts of a more or less violent nature have been taking place in other parts of the world."



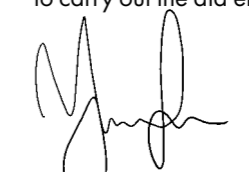
PHOTO: ANNA LEDIN WIRÉN

Secretary-General Josephine Sundqvist and Chairman Bo Guldstrand look back on a tumultuous 2022, during which LM International worked in several of the world's most troubled conflicts.

to agree on a ceasefire in April; a truce that was also extended twice during the year and generally respected by the parties. This allowed the civilian population a breathing space in one of the world's most vulnerable humanitarian situations. The situation in Ethiopia's civil war has also eased slightly during the year. With mediation help from South Africa and the African Union, the warring parties reached a peace agreement that enabled some much-needed respite for the people of Ethiopia. Blockades were lifted and humanitarian aid was able to reach the suffering population.

LM International's work in Ethiopia has been able to continue in well-demarcated parts of the country despite the civil war. Now we can increase our efforts and reach more regions. The needs are obviously especially great at the moment, and aid and support is required on several levels to support reconstruction as well as the peace process. In many of the projects and initiatives that LM International currently conducts, the emphasis on peacebuilding has greatly increased and feels urgent in a world where peace is often in short supply.

We can safely say that the work of LM International has played a crucial role in some of the world's most difficult conflicts and ongoing wars. It has saved lives and enabled the empowerment of particularly vulnerable groups, providing them with an opportunity for vital change. In this troubled world, the aid efforts that LM International conducts are even more important and can mean both hope and development for individuals and communities. Our work is underpinned by our established collaborations with institutional donors but also utterly reliant on support from private donors and corporate collaborations. We feel sincere gratitude and great pride in the trust of our donors that enables us to support people and improve the world with the resources they donate to us to carry out the aid efforts.


Josephine Sundqvist
Secretary-General


Bo Guldstrand
Chairman



PHOTO: ANNA LEDIN WIRÉN

In Guatemala, women are learning about their rights and how they can influence society.

Our mission

In humanitarian crisis and disaster situations, our immediate focus is on saving lives. In the long term, we support initiatives aimed at empowering the ability of individuals to improve their own lives.

OUR VISION

Dignified life – sustainable world

- By dignified life, we mean that all human beings are unique and of equal value, and that every human being is entitled to live an empowered life and influence key decisions in their own life.
- By sustainable world, we mean a world that is socially, economically and environmentally sustainable, i.e. that development meets current needs without compromising living conditions for future generations. Priority must be given to the basic needs of affected people around the world.

OUR MISSION

To save lives and empower people

We apply a holistic approach in which we not only save lives but also enable individuals to achieve their full potential. We endeavour to strengthen the resilience of people and societies during crisis and disaster situations.



PHOTO: TORLEIF SVENSSON

Many people have to travel a long way to the nearest water source. One of LM International's focus areas is WASH (water, sanitation and hygiene).

A joint journey towards the Global Goals

All our development aid, including all our projects and programmes around the world, is adapted and linked to the 2030 Agenda and the 17 goals for sustainable development. Jointly with countries in the south and north, companies, and international and local non-profit organisations, we contribute to achieving these 17 goals using the indicators that the world has collectively agreed upon. Thus, our creation of strong, innovative local and global partnerships – SDG 17 – is essential.

LM International's position is that we must work together to break down the barriers that exist between different stakeholders in order to achieve a major societal transformation. As UN Secretary-General António Guterres expressed it, "The well-being of people around the world, the health of our planet, and the survival of future generations depend on our willingness to come together around a commitment to collective problem-solving and action". We don't have a moment to lose, with only seven years remaining until 2030.

At the same time, every stakeholder must understand and define their role and their own contribution to achieving the goals. No organisation can do everything, and boundaries are necessary for better quality and focus. LM International's focus is framed according to our own unique expertise in the specific thematic areas of Social Inclusion (SDG 1), Health (SDG 3), Training & Education (SDG 4), and Water & Sanitation (SDG 6). The contents of all our thematic areas are primarily related to the above global SDGs, although they also include elements of other SDGs.

1 NO POVERTY
Social and economic inclusion for the vulnerable
 LM International combats poverty by strengthening sustainable social and economic safety nets. We support people living in extreme poverty, especially disadvantaged children and young people, female survivors of violence and abuse, people living under occupation, with HIV or functional impairment, young people unable to attend school, minorities and indigenous peoples, refugees and IDPs, and children and families at risk. We train people in entrepreneurship in order to enable self-sufficiency. Our courses

focus on productive, ecological and climate-friendly methods. We also work to increase human resilience by applying disaster risk management in our work.

3 GOOD HEALTH AND WELL-BEING
Sustainable health
 LM International works to strengthen health and medical care systems and SRHR, including preventive health care, for example child and maternal healthcare. We are also committed to helping female victims of gender-based violence. This is done using a range of preventive measures, care and support for vulnerable individuals. In particularly vulnerable areas, we can also provide support for the day-to-day operation of healthcare facilities.

4 QUALITY EDUCATION
Claiming rights through education and literacy
 Illiteracy is a serious barrier to an individual achieving their potential and holding duty-bearers accountable. LM International is committed to enabling individuals to exercise their rights and make their voices heard through various forms of education and training specifically tailored to the people we work for. We are also a leading player when it comes to educating individuals that live with functional variations.

6 CLEAN WATER AND SANITATION
Clean water and sanitation
 LM International applies the integrated water resources management (IWRM) model, which takes into account everyone's right (especially marginalised and impoverished groups) to an adequate amount of water of sufficient quality, for as many people as possible without damaging the ecosystem. The work includes well drilling, renovation of existing boreholes, pump installation and repair, training local residents in basic health and hygiene as well as maintenance of pumps and other installations. In all our undertakings, we endeavour to combat poverty in all its dimensions. As the UN Secretary-General summed it up, "The ending of poverty in all its forms everywhere is not just the objective of SDG 1, but the primary objective of the the 2030 Agenda itself".

Sustainability and resilience
 LM International actively endeavours to work in harmony with the environment and surroundings so as to



PHOTO: HÅKAN FLANK

LM International collaborates with Sida to strengthen the rights of functionally impaired to an education.

avoid negative impacts on the living conditions of current and future generations. All projects must contribute to environmentally sustainable development and support the sustainable use of ecosystems. Productive, ecological and environmentally friendly agriculture is of the utmost importance, and food production and small-scale entrepreneurship are prioritised.

Programme planning based on human rights
 LM International's conviction is underpinned by our belief in the equal value of all human beings and the fact that every individual's inherent value means that everyone has the same rights.

According to the human rights treaties and further interpretation of these treaties by the responsible bodies, all individuals are entitled to their human rights without any form of discrimination on the basis of ethnicity, gender, age, language, religion, political or other opinion, national or social origin, functional impairment, property, birth or other position. Promoting the rights of both women and men on a basis of equality is therefore an absolute requirement of international human rights law.

Gender equality and the empowerment of women are important aspects of LM International's vision, mission and global strategy, and gender mainstreaming is a

natural element of our planning. When planning, it is important to take cultural contexts into account. Cultural or religious attitudes and beliefs frequently have a huge impact on the lives and choices of women and girls. For this reason, working from within a culture (for example by collaborating with faith-based organisations, religious leaders, cultural leaders, etc.) is essential for achieving gender equality and female empowerment. We also support capacity-building activities at all our local partners around the world that raise awareness of women's rights and provide women with the services that they need, especially in regard to sexual and reproductive health.



All of LM International's projects are linked to the Global Goals.

Our Theory of Change

LM International’s vision and end goal are captured in our Theory of Change (ToC), which leads to better planning and shows how activities connect to the way change actually takes place. It clarifies and outlines the causal linkages between the input and the result. It is a methodology for planning, participation, adaptive management, and evaluation that defines long-term goals and then links back to identify the necessary prerequisites to achieve those goals.

The changes LM International contributes to the organisation’s vision of a “Dignified life – Sustainable world” for all. In all our work, we aim to apply a human rights perspective, from the design and implementation of our interventions and our partnerships with grass-root and civil society organisations, to our dialogue with duty bearers. LM International’s human rights-based approach involves ensuring that the targeted rights-holders/affected population are capable of and empowered to claim their rights, to hold duty-bearers

accountable, and to address the root causes of inequality, exclusion and poverty.

Although we are well aware that we cannot achieve our vision on our own, it should still be the basis of our interventions. The image represents a timeline with the aid (our input) at the bottom, moving upwards towards the end goal to achieve the vision. The input, for which we are fully accountable, is the means to the end. The expected output and short and long-term outcomes are the “missing middle” that results in the impact and explains our assumed theory. For each programme sector, or the thematic area, we aim to have clear measurable indicators that are consistent with international standards.

All of LM International’s aid efforts are planned, implemented and evaluated on the basis of three key factors: environment and climate, gender equality, and conflict sensitivity and protection.



The goal is a dignified life in a sustainable world. There are different ways to get there. But a key to success is innovative, seamless collaboration between the different societal sectors.

THE TABLE SHOULD BE READ FROM THE BOTTOM UPWARDS

OUR VISION – “DIGNIFIED LIFE – SUSTAINABLE WORLD”			
1 NO POVERTY (SDG 1.2, 1.5)	3 GOOD HEALTH AND WELL-BEING (SDG 3.1, 3.5, 3.8)	4 QUALITY EDUCATION (SDG 4.5, 4.6)	6 CLEAN WATER AND SANITATION (SDG 6.1, 6.2, 6.b)
Women, men and young people living in vulnerability and difficult humanitarian conditions create stable and sustainable incomes.	Women, men and young people living in vulnerability and difficult humanitarian conditions are healthy and well.	Girls and boys living in vulnerability and difficult humanitarian conditions make good progress in their schooling.	Women, men and young people living in vulnerability and difficult humanitarian conditions drink and use clean water from locally managed water facilities.
Women, men and young people in marginalised situations participate actively in local decision-making.	Women and young girls living in vulnerability and difficult humanitarian conditions make informed decisions about their SRHR, and they and their newborns receive care before, during and after delivery.	Women, men and young people living in vulnerability and difficult humanitarian conditions use their numeracy and literacy skills.	Women, men and young people living in vulnerability and difficult humanitarian conditions develop adequate hygiene and sanitation routines.
Rights-holders/affected population groups: a) know how to run a productive and sustainable income-generating business; b) are organised into savings and credit groups, and save, borrow and invest funds in their income-generating business; c) apply new technical and professional skills; d) gain more efficient access to local markets.	Rights-holders/affected population groups: a) are aware of and mobilise for their right to health, food and shelter; b) have access to sufficient food and nutrition to meet their needs and wishes; c) live in adequate and safe accommodation; d) local health care facilities offer quality care to the local community.	Rights-holders/affected population groups: and their families a) are aware of and mobilise for equal education, b) receive support and follow-up throughout their schooling; c) local schools and educational institutions provide equal education of good quality.	Rights-holders/affected population groups: a) are aware of and mobilise to ensure sustainable water reservoirs; b) manage and maintain local water reservoirs; c) water resources and local environmental risks are assessed; d) boreholes and other water management systems are constructed or renovated.
Rights-holders/affected population groups: a) mobilise and use community platforms to participate in local decision-making; b) advocate for human rights and utilise available social networks and systems; c) local grassroots organisations and civil society mobilise and advocate for social inclusion.	Rights-holders/affected population groups: a) are aware of and mobilise for maternal health and SRHR, and against gender-based violence; b) have access to specialised maternal health care as well as for issues related to SRHR and gender-related violence; c) safe delivery and postpartum care is performed by knowledgeable staff.	Rights-holders/affected population groups: a) are aware of and mobilise for fair education, and numeracy and literacy skills for everyone, b) receive support and follow-up through their education; c) local educational institutions provide fair education in numeracy and literacy of good quality.	Rights-holders/affected population groups: a) are aware of and mobilise for adequate hygiene and sanitation facilities and methods; b) manage and maintain hygiene and sanitation facilities; c) have adequate knowledge of hygiene and sanitation; d) hygiene and sanitation facilities are designed or renovated by the local communities themselves.
<ul style="list-style-type: none"> Community mobilisation and establishment of savings and credit groups. Training in entrepreneurship. Vocational preparation courses and apprenticeship programmes. Local product processing and access to markets. 	<ul style="list-style-type: none"> Information campaigns and community mobilisation. Support for local health facilities. Training to ensure better food supply and food distribution in emergency situations. Support for safe living. Partnership with, and strengthening of, local civil society. 	<ul style="list-style-type: none"> Information campaigns and community mobilisation. Training of teachers and residents in the local community. Support for local schools and educational facilities. Partnership with, and strengthening of, local civil society. 	<ul style="list-style-type: none"> Information campaigns and community mobilisation. Construction and repair of new and existing water reservoirs. Training and establishment of water management committees. Partnership with, and strengthening of, local civil society.
<ul style="list-style-type: none"> Information campaigns and community mobilisation. Education in human rights and social inclusion. Capacity building of and co-operation with local civil society. 	<ul style="list-style-type: none"> Information campaigns and community mobilisation. Education in and prevention of SRHR-related issues and gender-based violence. Support for local health care, screening and medical campaigns. Partnership with, and strengthening of, local civil society. 	<ul style="list-style-type: none"> Information campaigns and community mobilisation. Education in numeracy and literacy. Support for local educational institutions. Partnership with, and strengthening of, local civil society. 	<ul style="list-style-type: none"> Information campaigns and community mobilisation. Construction and repair of hygiene and sanitation facilities. Education in hygiene and sanitation. Establishment of facility management committees. Partnership with, and strengthening of, local civil society.

ILLUSTRATION: BEEGLETON

Organisation and change management

A CLEAR AND FLEXIBLE ORGANISATIONAL STRUCTURE is of the utmost importance if our organisation is to achieve its established operational goals. The key to success lies in an efficient organisation in which every unit understands its specific role and responsibilities.

LM International's strength lies in our long-term relationships with local partners, and our proximity to field operations and target groups. We operate in about 30 countries with a focus on Africa, Latin America, Europe and the Middle East region.

Through our established partnerships with local partner organisations, we contribute to strengthening civil society and achieving long-term sustainable development. Thanks to these partnerships, we can maintain relationships outside our own context that contribute to a better understanding of other contexts and increase our thematic knowledge. At the same time, part of our mission is to work with underprivileged population groups in areas that other international aid organisations have difficulty reaching, which is why we operate in several countries that are currently referred to as "fragile states". These are states that are characterised by political instability and armed conflict, and where civil society organisations are wholly or largely absent. In areas such as these, it is an advantage to have our own staff on site, who can assist people otherwise unreachable.

Our country offices also play an essential role in building capacity at our local partners and facilitating collaborations and major change processes.

Our partners and country offices are an important part of maintaining a local presence. In turn, they are supported by our regional offices, which are responsible for deepening strategic partnerships, providing project follow-up, expertise and support for projects and local field operations. Part of the regional offices' responsibility also includes fundraising for field operations in each region.

The work of the global office in Sweden is designed to support field operations in regard to quality control,



programme and method development, skills development, establishment of guidelines, HR and IT, as well as financial contributions raised from both private and institutional donors. The global work is led by the Secretary General, who via the management group co-ordinates operations with regional managers and department heads. The work of the global office in Stockholm is led by the Director of Organisation and Governance.

The Board of Directors manages the organisation and decides on its strategic direction and is the foundation's highest decision-making body. According to LM International's statutes, certain tasks are delegated to an Advisory Board with the aim of enhancing transparency. The main task of the Advisory Board is to elect the Board of Directors, the auditor, the Nomination Committee and the members of the Advisory Board at LM International's annual meeting.

REGIONAL DIRECTORS

Waldemar Braun, Regional Director for the Middle East

Waldemar Braun is a specialist in intercultural communication and leadership development with extensive experience in NGOs and strategic organisational development. He was born and brought up in Kyrgyzstan, and moved to Europe when he was 12. He holds a degree in integrated leadership and theology from the USA and additional qualifications in counselling, leadership, finance and social work. He has lived and worked in several countries and since 2008 has held various leadership roles at NGOs in the Middle East. Waldemar is passionate about organisational and leadership development with the aim driving transformative and holistic social development processes that result in strong and diverse communities. Waldemar currently heads LM International's regional office in Dubai, which focuses on humanitarian crisis countries such as Yemen.



Maria Wählin, Regional Director for Latin America

Maria has wide and lengthy experience in Swedish development co-operation and regional development work at the UN. She has previously been employed at the UNICEF Panama Country Office, the UNICEF Regional Office for Latin America and UNICEF Guatemala. Her primary expertise lies in peacebuilding and normative discourse, and she holds a Master's in Social Anthropology. Her most recent role was that of thematic advisor for conflict sensitivity and peace at PMU, where, for example, she developed a book on the role of religious stakeholders in peacebuilding called "Church and Peace". Earlier in her career, she also conducted a field study that focused on "Indigenous Women and Political Participation" in Guatemala.



Anders Jacobsen, Regional Director for the Sahel and Africa Team Lead

Anders Jacobsen joined International Aid Services (IAS) in 2005 with a background as a structural engineer and having worked in the European fish farming industry with responsibility for production planning, inventory management and organisational development. During his time at IAS, Anders has been active in Kenya, Tanzania and Denmark. Since the merger with Läkarmissionen, Anders has worked as Country Manager for Sudan, and Deputy Regional Director for the Sahel based in Ethiopia.



For the past 12 months, he has been Regional Director for the Sahel and Africa Team Lead based in Nairobi, Kenya. Over the years, his primary focus has been on driving change as well as strengthening and developing new partnership collaborations.

Christophe Sacko, Regional Director for West Africa and Chad

Christophe Sacko has a background in international development co-operation in West Africa with a particular focus on clean, affordable energy, farming, and innovative health solutions. His role as regional director also includes responsibility for LM International's global security work. He possesses a wide range of experience in peacebuilding and from operations in conflict-affected areas in West Africa, including the Liptako-Gourma region. He holds a Master's degree in Business Administration and has spent several years in business development. Before joining LM International, he led the implementation phase of the digital vaccination campaigns for the Shifo Foundation, where his skills in transferring work processes, management and leadership were one of the main factors in the complete digitization of routine vaccination programmes in The Gambia.



Maria Bard, Regional Director for Eastern, Central and Southern Africa

Maria Bard has a background in political science as well as peace and development studies. Throughout her career, she has focused on both humanitarian aid and development aid as well as on strategic policy and advocacy. This has included a particular involvement in issues of democracy and human rights with a focus on gender equality and SRHR, including gender-based violence, and business and human rights issues. In her advocacy work, Maria has worked through global alliances and directly with decision-makers at the Swedish level as well as in the EU and UN. Geographically, she has in-depth experience of East and Central Africa. Maria possesses 15 years of experience working within the framework of Swedish development co-operation through previous positions for PMU Interlife and ACT Church of Sweden.



Localisation in practice

OUR REGIONAL OFFICES ARE RESPONSIBLE for following up and providing support to our local partners and country offices in their region. The work may vary, but it goes without saying that LM International operates in numerous very unstable countries where the peace is fragile and civil society is under tremendous strain. Localisation is a fundamental priority for LM International, although this is nothing new, it has always been the case - "From Local to Global".

CHRISTOPHE SACKO, REGIONAL DIRECTOR FOR WEST AFRICA AND CHAD

Christophe, what challenges are you facing in your region in terms of agriculture, health and security, and how can you improve the situation in your role as regional director?

– It's true that the humanitarian situation in the region is challenging and it's getting worse, unfortunately. The underlying causes are a mix of many factors and no one sector can cope with everything on its own. We need to tackle this using a collective, cross-sector approach where we work together in partnerships and networks to deal with the root causes. That said, the localisation agenda for the aid is absolutely crucial in ensuring people's health and well-being and securing their food and water supplies. We also need to continue on the established path to nexus planning where we work on conflict prevention.

Studies conducted on the region reveal a kind of "Afro-pessimism" and that the biggest threat by far lies in a loss of faith in the future, both among the inhabitants themselves, as well as among aid donors and collaborative partners. What do you think about this?

– I'd avoid generalisations and instead encourage the media to share more of the good news from the African continent. If bad news is all you ever hear, it can easily lead to despair, but we are also

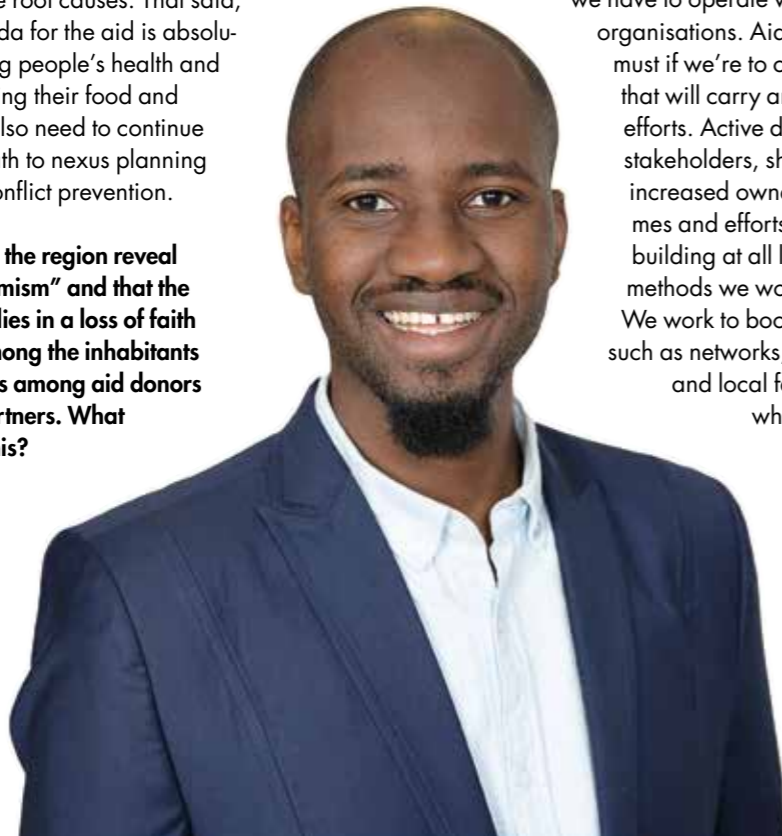


PHOTO: ANNA LEDIN WIRÉN

seeing the opposite. In countries with bad governance where human rights are systematically violated, we are still seeing people who are prepared to stand up for their rights, above all the women – people who are willing to take risks and fight for a better future. More news about things like that would help change our mindsets from pessimism to optimism.

In your region, we're mainly engaged in humanitarian work, a field where the localisation agenda is now strongly emphasised. Are we following that agenda, would you say?

– If we're to achieve the sustainability goals, we have to operate via grassroots organisations. Aid localisation is a must if we're to create the dynamics that will carry and sustain our aid efforts. Active dialogue between all stakeholders, shared responsibility, increased ownership of programmes and efforts, and capacity-building at all levels are all good methods we work with in the region. We work to boost local stakeholders such as networks, informal groups and local faith-based actors who currently suffer from a complete lack of support structures. This way we provide people with the tools to lead, run and carry out the advocacy work themselves.

MARIA WÄHLIN, REGIONAL DIRECTOR FOR LATIN AMERICA

For three decades, Läkarmissionen has single-mindedly worked with education in several Central and Latin American countries, a region where the population lives under tremendous strain. How do you view the situation as regional director?

– There are plenty of challenges, but our partners spread hope and empower individuals to transform their lives. And although lots of significant advances have been made in terms of education in the region, some individuals are still being excluded, especially during the pandemic and among refugees and migrants. Our partners provide training for adults and young people. They combine vocational training programmes with important subjects like economics, social studies and health, and provide literacy courses where there's a need. The most important result, and the proof that our work is succeeding, is when we see people gaining strength and developing their ability to exercise influence. When they can use the tools they've received during the training to become active citizens who can also work for and demand positive changes for all of society, that's when we really see the positive impacts of the work.

Even if there are obviously regional differences between the countries, we can see that the challenges are similar. Trust in democracy is generally low, which is frequently related to the high level of corruption in society. What opportunities do we have to influence this?

– Many of our partners talk about how you can almost see a light go on in people's eyes when they learn to read and write, and when they learn about their rights. But the light is just as easily extinguished when they then have to face the challenges. This is why our partners have developed something they call "social auditing". Basically, it involves individuals getting together at local or national level, analysing the various challenges, and then forming a common plan to demand their rights and good governance. For



PHOTO: ANNA LEDIN WIRÉN

example, I met some teenage girls in Guatemala who told us that they'd recently found the courage to walk into the police station and successfully demand that the police start patrolling their village as well.

The most disadvantaged groups are the indigenous peoples in the different countries because opportunities to exercise their right to land and natural resources have been severely restricted. Many of our project participants are indigenous – can you see any light at the end of the tunnel for them?

– Yes, that really is a challenge. The work for indigenous rights has progressed in some other respects, but when it comes to land and natural resources, it's very worrying. The democratic space, for example the right to organise, is seriously threatened in many parts of our region and it's become very dangerous to advocate for those rights. The environmental movement has to connect the rights of indigenous peoples to the work for a sustainable planet.

There has been a lot of discussion recently about localisation of humanitarian aid, but in your region the Swedish support mainly involves long-term development co-operation. Either way, studies show that local ownership usually leads to better resource utilisation and more contextually adapted efforts. What are your thoughts about that?

– The localisation process is obviously very important in terms of long-term development co-operation as well. LM International operates via local organisations that have great trust in the context that they're working in. They're very keen for the project participants to feel ownership and for their involvement to be meaningful. The needs of the participants govern the focus of the effort. One of our partners described it as developing the people's own talents. I also think that it isn't just a matter of using localisation as an instrument to make aid more effective. It's also about our view of human beings. There are quite a few negative power structures that need to be fought, and aid localisation can be one of the ways to break them.

Regional hubs – arenas for collaboration

SINCE LÄKARMISSIONEN’S INCEPTION IN 1958, it has acted as a bridge builder and catalyst. For decades, Läkarmissionen’s aim has been to continuously develop different types of collaboration. We are currently seeing greater opportunities as a result of the digital transformation. Our regional offices are important platforms for new innovative collaborations.

Direct collaboration with innovation hubs enables us to act as an engine for more dynamic market development and sustainable change in Swedish development aid. In our work, LM International embraces the nexus collaboration between entrepreneurship and the business community, government and authorities, academia, and civil society.

For a system shift to be feasible, we must move away from the traditional pipeline thinking in which we protect what is “ours” and a persistent dependence on aid to a more long-term catalytic and innovative form of aid based on innovation-driven sustainable visions and

digital support. This is not only a question of more creative ideas, it involves a participatory civil society that runs test beds, scales up innovations and transfers new technologies in collaboration with developing countries on equal terms.

At LM International, we are committed to becoming an influential driving force behind this shift to catalytic development co-operation and the broader business and innovation promotion measures that ensure that everyone is included in the global fight against poverty.

We call it the Quadruple Helix-model.

FACT: A SELECTION OF COLLABORATIVE PARTNERSHIPS IN 2022

WASH and sustainable communities

- Collaboration with PBS Generation (ozonation of water and sterilisation of kitchen utensils and medical equipment)
- Collaborative agreement signed with Downforce (certifier and advisor for carbon credits)
- Collaborative agreement signed with the NOBON (Investure) financial platform for carbon credits and carbon credit bundling
- University of Borås. Washable, reusable sanitary protection

Digital Transformation & Mindshift in the higher education system

- Innovation week and digital transformation of the university sector

in Tanzania (Tanzanian Ministry of Education MUHAS/Mälardalen University/LMI)

- Support for the digital expansion of the higher education system in Zanzibar (Mälardalen University, LMI, Tanzanian Ministry of Education).
- Seminar dialogue between girls in upper secondary and pupils; a seminar on self-leadership entitled “How to use your secret weapon - THE MIND - to create better results and increase well-being”

Partnerships with the private sector

- CAN network meetings in Nairobi
- EASCAN collaboration in Sweden (SWEACC, RISE, Inclusive Business

Partners, Urban Tech Hub, Kapitalguiden)

- Sustainid (sustainable and innovative solutions for international crisis and disaster and climate change)
- Inclusive education and inclusive solar energy-based communities
- Binogi/Beyond Intent MOU and launch of mobile container schools in Somalia equipped with digital learning tools for children with psychological impairments.
- Collaborative MOU signed with Ecobarge (Innovative sustainable community development and floating energy solution for coal chambers for local fishing communities and/or electrification of land-based refugee camps, e.g. in Tanzania).

During the year, we have persevered in our efforts to overcome the structural and cultural differences between civil society, the business community, academia and governments, and have continued, in collaboration with these sectors, to define and clarify the roles and responsibilities of the various actors and stakeholders, and to unite on the need for new collaborative and business models for catalytic development aid. We call it the Quadruple Helix-model.

It is our most important tool for driving innovation and collaboration forward, and during the year we have established Quadruple Helix-based collaboration networks with cross-sector nodes in East Africa and

Sweden. We are now starting to develop clusters and nodes around these areas and we have initiated the first steps to connecting the nodes with each other. The Quadruple Helix-model is the approach of the future.

LM International is now ready to start scaling up and working in new innovative ways. And this we will certainly do, in partnerships based on the Quadruple Helix that will see our networks expand into previously unexplored areas of knowledge and acumen. This will create a combined capacity that is exponentially larger than before using cutting-edge digital competencies and smart people-oriented solutions – for people.



PHOTO: LM INTERNATIONAL

At our regional hubs, we create opportunities for collaboration between different stakeholders.

COUNTRY DIRECTORS

Gloria Mafole, Tanzania

Gloria is a lawyer and human rights activist specialising in gender issues and access to justice for people living in poverty. She has many years of experience working with religious literacy, most recently at the Christian Council of Tanzania as a political analyst, where she worked with co-existence and peaceful dialogue between tribes and religions. Gloria is a seasoned moderator and public speaker, and regularly facilitates dialogue meetings for LM International locally, regionally and globally.



Denis Semakula, Sudan

Denis leads LM International's largest country office with approximately 130 employees. He is a leading humanitarian expert and has an academic background as an economist. He has been working in the Sudanese team since 2015, first as Finance Manager and later as Deputy Country Director. Denis is a Ugandan citizen but has worked abroad with various NGOs such as World Vision, which supports different countries in East Africa.



Wasye' Musyoni, Somalia

Wasye' Musyoni is originally from Kenya but has previously worked in several East African countries as well as Sudan and Somalia. She holds a Master's degree in Development with a focus on women's and gender studies, a Bachelor's degree in Sociology and History, and has over 30 years of experience in programme operations and leadership. Wasye' was previously employed at Norwegian Church Aid, where she was based in Sudan.



Chandiga Godfrey Moggas, South Sudan

Moggas was born and brought up in Uganda by South Sudanese parents. He was first employed at the country office in Uganda as Programme Support Manager, after which he moved to his parents' home country to take up the Country Director position in 2017. Moggas holds a Bachelor's degree in Development Studies and a diploma in science laboratory techniques.



Illiassou Gambo, Niger

Illiassou was born in Niger but graduated in hydrogeology in Guinea Conakry. He joined LM International as a geologist in 2014, then became a project manager between 2016-2019, before being appointed Deputy Country Director in 2020 and Country Director in 2021.



Juliet Namukasa, Uganda

Juliet is a leading voice for the entire localisation agenda in Uganda. She holds a degree in economics and is a certified chartered management accountant. She joined LM International in 2002 as Accountant for the country programme. In 2004 she took over responsible for overseeing all drilling contracts and was appointed Country Director in 2009. Juliet now leads Uganda's major civil society platforms on issues related to alcohol policy and gender-based violence.



Kadessou Djarmatna, Chad

Kadessou is a hydrogeological engineer who completed his WASH humanitarian project management training at Bioforce in Lyon, France. He has also attended internal UNHCR training programmes in management and field co-ordination. After more than 13 years of WASH experience with various NGOs and UN organisations in countries such as Burkina Faso, Haiti, Congo, and most recently Cameroon, he returned to his native Chad to work at LM International in early January 2021.



Ketema Kinfe, Etiopien

Ketema holds a Master's degree in Leadership and a Master's degree in Transformational Change. He has built up LM International's Ethiopian operation over a period of years and was employed as Deputy Country Director until the end of 2008. He has served as Country Director for Ethiopia since 2009.

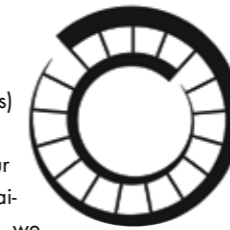


Self-leadership in focus

ABOUT THIRTY PEOPLE WORK AT THE GLOBAL office in Stockholm, which is just a fraction of our 300 employees worldwide. Being a good employer is important – both locally and globally.

INNER DEVELOPMENT GOALS

Since the Inner Development Goals (IDGs) were established, LM International has endeavoured to incorporate them into our approach, so as to benefit the UN's Sustainable Development Goals. In May 2022, we arranged a leadership conference in Härnösand for our country and regional directors in line with IDG. This was followed by a trainee conference in Dar es Salaam on the same theme in June 2022. Via our studio, we have also broadcast digital IDG events and our Secretary-General, Josephine Sundqvist, participates as a speaker at external events.



and driven teams in which diversity is a strength. At LM International, we apply PI both in conjunction with recruitment and as a tool to develop employees and leaders.

GREAT PLACE TO WORK

LM International endeavours to be an attractive and interesting employer. As part of this work, LM collaborates with Great Place to Work®, GPTW, which is an international consulting firm that focuses on employee surveys. GPTW's mission is to assist organisations in all industries and of all sizes to develop their workplace culture.



By means of GPTW's employee survey, we learn how our employees experience working in our organisation, what is working well, and what could be improved. The survey highlights five dimensions – Credibility, Respect, Justice, Pride and Camaraderie. LM International conducted the employee survey in December 2022, and the survey results, the so-called Trust Index, certified LM International as a Great Place to Work organisation.

STRONGER TEAM WITH THE HELP OF "THE PREDICTIVE INDEX"

During the year, with the help of our partner Euro Academy, we were given a thorough introduction to "The Predictive Index, PI", one of the world's most modern personality tests. PI helps us to understand our driving forces and what motivates us in a simple way. The results enable us to gain new insights into ourselves and our employees. PI helps us build skilful, confident



PHOTO: ANNA LEDIN WIRÉN

Some of LM International's approximately 300 employees are responsible for both the staff at the global office in Stockholm and at our eight country offices.

Innovation for impact

THE INNOVATION UNIT THAT LM INTERNATIONAL established in 2021 for innovation, partnership and digital transformation shifted up a gear in 2022. The initial focus on cross-sector collaboration to achieve the global sustainability goals of the 2030 Agenda was intensified, organised and developed in line with SDG 17, "Partnerships for the goals".

The COVID pandemic, the war in Ukraine and the global economic situation have required a faster adjustment in the way we work with aid and development. In order to face the crisis situations of today and the future, we need to build resilience and strengthen our collective response capacity.

LM International has always collaborated closely with entrepreneurs, non-profits and business owners. We have been working in partnership with the business community, the public sector, the non-profit sector and the research community research on innovation and entrepreneurship for many years.

A mere one percent of the world's official researchers can be found in Sub-Saharan Africa, despite the fact that one seventh of the world's population live in the region. At the same time, LM International can see how everyday life in these countries is often characterised by entrepreneurship and innovation. Business owners, re-

ligious leaders, young innovators, government officials and farmers collaborate on a daily basis to drive locally established, small-scale development.

We know that innovative approaches to devising systems and solutions for new and existing challenges are crucial for the future, which is why LM International is committed to prioritising entrepreneurship and innovation. The work incorporates a wide range of sectors such as agriculture, waste management, energy and climate, information and communication, research, technology and digital transformation, education and human health.

Working for innovation, partnership and digital transformation is a priority issue that continues to characterise our development aid operations, and we do it in an inclusive way that enables us to learn from each other. Together we are harnessing the power of global innovation.

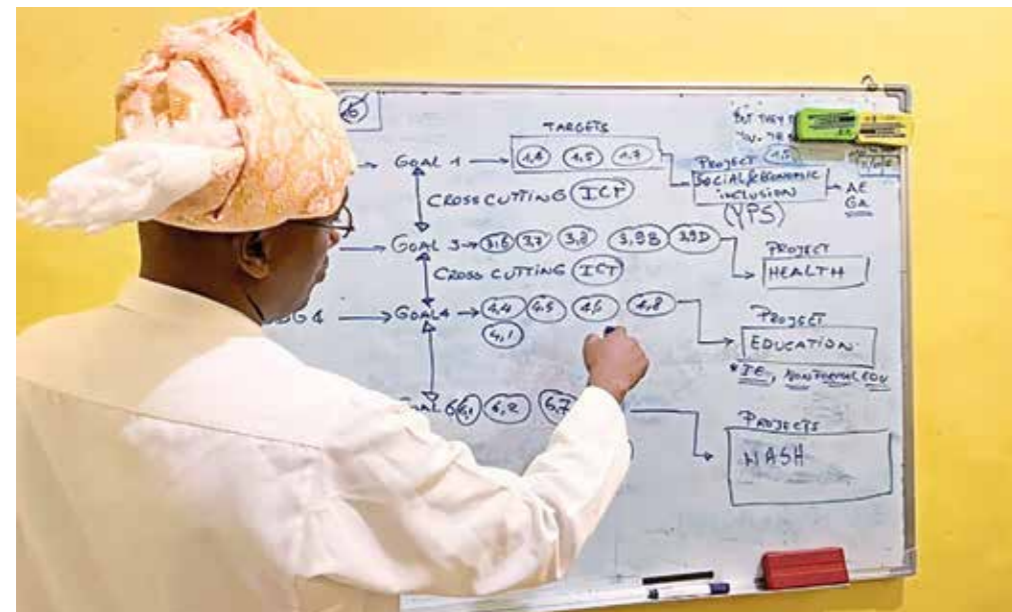


PHOTO: LM INTERNATIONAL

More researchers in sub-Saharan Africa is a goal to strive for!

FACT: A SELECTION OF OUR INNOVATIVE COLLABORATIONS



PHOTO: LM INTERNATIONAL

Reynald Maeda,
United Nations
Association of
Tanzania.

Innovations encompass a wide range of sectors such as education.

Binogi for inclusive education

Binogi is a multimodal digital learning tool in which animated educational videos explain concepts, facts and contexts using straightforward examples and characters that pupils can relate to. It features more than 1,250 educational videos covering 13 school subjects. Binogi conducts research and development projects with more than 110 trustees and researchers to ensure that every child can participate in education.

LM International uses Binogi in Somalia and Tanzania to ensure that education is inclusive for

children with different psychological impairments.

Together for innovation

Sustaid is a collaboration between civil society, the business community, academia and government whose aim is to better meet the needs that exist in the most vulnerable places affected by crisis and disaster such as refugee camps, shanty towns and slum areas. The collaboration concerns facilitating and creating better conditions for the promotion of sustainable innovations and solutions (products and

services) in crisis and disaster situations. The key stakeholders in Sustaid are the Royal Institute of Technology, WIN, BIAB International, Business Sweden, the Swedish Defence Research Agency, LM International and the Swedish Red Cross.

For the development of innovative solutions

With funding from Vinnova, LM International arranged a conference via Sustaid with the aim of creating better conditions for advancing the development of functional innovative solutions. How can we take preventive action, make impactful efforts, and contribute through collaboration and innovation – now and in the future? How can civil society, the business community, authorities, academia and the UN collectively and effectively contribute to a long-term robust society in the wake of climate change? The conference was a major collective step towards the goal of building a more resilient sustainable society.



The project manager for the conference was **Joanna Jimenez,** LM International.

A driving force for digital transformation

DURING THE PAST YEAR, WE HAVE MADE significant strides in our efforts to digitally transform our own organisation. As a global foundation with offices in 13 countries, we have made considerable investments in our digital infrastructure and are currently developing solutions that will help keep us one step ahead. Our digital studio, infrastructure for digital skills in Africa, local partnerships and the use of digital tools in literacy projects have all played an important role in our success.

DIGITAL STUDIO AS AN EFFECTIVE METHOD

The digital studio in our global office has played a key role in our digital transformation journey and continues to provide an important platform for digital events in Swedish aid as well as for our own global meetings. However, during 2022, we took development to the next level by building a new studio in Ethiopia, where the committed team at the Ethiopia country office has fully embraced the task of making our digital vision a reality. From developing new digital methods and



PHOTO: LM INTERNATIONAL

The studio in Stockholm makes it possible to work online.

events to planning a new studio in Addis Ababa, the digital studios in Stockholm and Ethiopia will provide the driving force for our digital initiatives.

DIGITAL SKILLS IN SUB-SAHARAN AFRICA

In Africa, we have been working to build a strong foundation of digital skills among key personnel and partners. Our programmes focus on areas such as the safe and sensible utilisation of relevant platforms, data analysis and management, and consolidating equipment supply chains. A key aspect of the IAS/LM merger was unifying our use of digital platforms to achieve greater synergies, an area in which we have made significant progress. Digitalization is an aspect of capacity development that requires greater investment across the entire sector, but where LM International is one step ahead and mobilises its resources widely.

Data flows are an essential element in our digital transformation journey. We have now initiated our data management and analytical capabilities, which enables us to make data-driven decisions and form a deeper understanding of our project contexts.

During 2022, we have endeavoured to improve the level of digital competence across the organisation. Our digital skills initiatives are designed to enable employees to improve their understanding and use of digital tools and technologies. This has been critical in ensuring that co-workers are equipped with the skills and knowledge that they need to succeed in a rapidly evolving digital landscape.



PHOTO: LM INTERNATIONAL

The digital transformation facilitates contact with new target groups.

DIGITAL PARTNERSHIP WITH SIDA AND WE EFFECT

In order to inspire more people to take advantage of the opportunities of digitalisation, LM International, SIDA and We Effect have joined forces in a new groundbreaking initiative "Developing Digital Partnerships & Ecosystems", which began in autumn 2022. The initiative involves jointly developing digital forms of project follow-up in real time, developing the online travelling method, and using the digital studio as an agile means of amplifying more voices across our aid operations as a whole.

DIGITAL TRANSFORMATION

Finally, the past year has been an exciting and challenging time in terms of LM International's digital transfor-

mation. Investments in our digital infrastructure, digital skills programmes, local partnerships, data flows and other digital development initiatives have all played an important role in our success. Investments in our digital infrastructure, digital skills programmes, local partnerships, data flows and other digital development initiatives have all played an important part in our success. We are committed to continuing to drive innovation and growth through digital transformation and are confident that we will continue to thrive in the coming years. Through a pro-bono collaboration with the company PA Consulting in 2022, LM International initiated the work to strengthen its digital infrastructure.

The text above has been created with the help of AI.

At the forefront of Triple Nexus

IN RECENT YEARS, GOVERNMENTS AND INTERNATIONAL actors have begun to pay attention to the importance of peacebuilding.

LM International works in an integrated way on the basis of the three legs that make up our overall operations, namely “development operations”, “humanitarian operations” and “peacekeeping/peacebuilding operations”. In the wider aid industry, these have been kept strictly separate and co-ordination between the various departments has been limited. During the work in 2022, LM International has persevered in trying to break down these silos, but work remains to tear down the barriers and achieve clearer results and larger aid efforts within the “Triple Nexus” concept. Working with nexus strategies is crucial if we are to succeed in progressing towards Agenda 2030. In 2022, we acted both to consolidate our previous work and to strengthen the nexus perspective in all our programme activities.

A number of “double” nexuses have emerged, i.e. development-humanitarian nexuses, development-peace nexuses and humanitarian-peace nexuses. It is important that these connections are also explored when designing and implementing projects.

We believe in collaboration and in participating in strategic networks that enable nexus methods. This ensures that the synergistic effects and core competencies of the collaborating stakeholders can be used to strengthen the programmes. As part of our involvement in the EUCORD network, we have been active in the Nexus Working Group. The network initiated a survey in 2022 to determine the perspectives and opinions of its members. The report is available here: [triple-nexus-study-lo-res-singles1.pdf](#) (eu-cord.org).

In connection with our involvement in the VOICE network, our Head of Humanitarian Affairs and Triple Nexus, Milward Mwamvani participated in a panel in Brussels in June 2022 to discuss imbalances in the fun-

ding of humanitarian efforts. A summary of that discussion can be found here [Publications – VOICE](#) (voiceeu.org).

This is an area that we will develop and strengthen as we continue the work via a number of strategic partnerships in the different areas and regions in which we operate.

During 2022, LM International rolled out a new Sida-funded Resilience nexus project in Kenya and Tanzania. In addition, the work with Youth, Peace and Security and the work with Women, Peace and Security has been strengthened, above all via the network of female water diplomats that LM International supports. LM International operates in the middle of some of the world’s most difficult conflicts and enables young people and women to be heard and have a place in essential water dialogues.

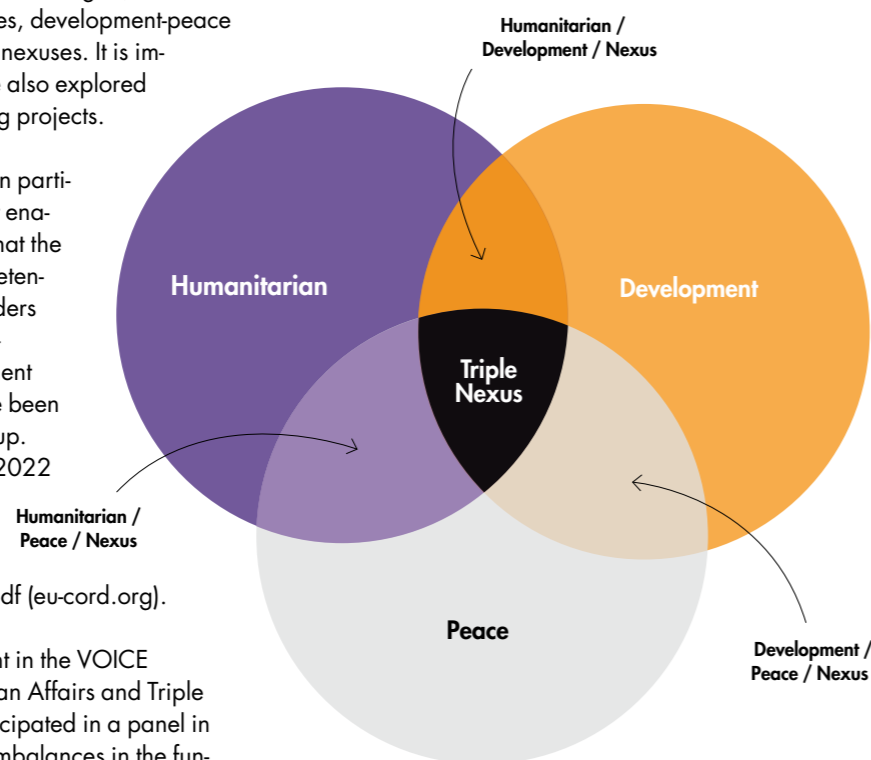


PHOTO: EVA NORDENSTAM VON DELWIG

Local leadership builds resilience

DURING 2022, LM INTERNATIONAL HAS MADE important strides to becoming a key player in Triple Nexus within the framework of Swedish development co-operation. It is essentially a question of boosting the resilience of societies and their ability to manage crisis situations in a sustainable way.

We have noticed an increasing frequency of climate-related natural disasters, which is why we collaborate with a range of stakeholders to develop our efforts specifically around climate resilience.

During the year, we have been active in the global normative dialogue on networking, above all with other stakeholders that employ the Quadruple Helix model (collaboration between academia, authorities, the business community and civil society). The model is based on using available research to plan innovative programmes from a sustainable environmental perspective.

We have also taken a first step in introducing successful efforts in new areas, where lesson learned from successful resilience projects in Kenya have now been applied in Tanzania, which has similar climatic conditions and challenges.

In collaboration with key stakeholders such as UNEP (United Nations Environment Programme), we have been able to participate in the Faith for Earth initiative in particular. In our unique situation as a faith-based organisation, we have taken part in discussions and reflected on the role of faith in the environmental debate. During Stockholm+50 in June 2022, we participated in and organised several very successful programme items.

Our work with climate resilience will continue as we build wider networks and more capacity in the various aspects of the work. We are looking forward to an increased commitment and awareness amongst important donors. Every force for good is needed now that we have to strengthen social resilience against the impacts of climate change.

For more information:

www.unep.org
[Faith-based-engagement-stockholm50](#)
 UN Environment Programme

A humanitarian focus

HUMANITARIAN NEEDS ARE STILL ON THE INCREASE and 2022 was a year of huge challenges both in terms of new and existing wars, and natural disasters.

During 2022, strategic work was initiated to strengthen LM International's commitment to the Core Humanitarian Standard with more ambitious capacity development goals at our local partners. With the help of funds from Sida/SMC, a capacity-building conference was held at the regional hub in Nairobi. In addition, the LM humanitarian global expert team has trained the staff of We Effect and local partners at the Ukrainian border and on the ground in East Africa.

Just over a week after Russia's large-scale invasion of Ukraine, we initiated an effort to help refugees in Romania, which also allowed us to participate in the early co-ordination of efforts by other key stakeholders in Romania, including the government. Our support, with the help of our loyal Swedish private donors, has enabled our partners in Bucharest to distribute food and hygiene parcels and provide temporary accommodation to refugees.

During the year, we also maintained a presence in some of the most remote humanitarian locations such as Sudan, South Sudan, Chad, Niger, Ethiopia and Somalia, where we continue, via our country teams, to contribute to life-saving efforts in complex and protracted crisis situations.

The devastating drought in the Horn of Africa has led to water and food crisis situations. Major floods have occurred in South Sudan and Chad, among other places. Our involvement, albeit on a small scale, has been conducted via the efforts of our partner in Kenya and our own teams in Ethiopia and Somalia.

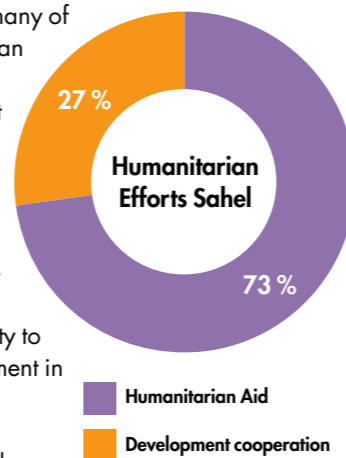
Thanks to the many private donors who support us, we

are able to respond rapidly to emergencies at an early stage. Funding for qualitative interventions in emergency and long-term crisis situations is another challenge where we are strengthening our collaboration with other humanitarian stakeholders and participate in various networks.

During 2022, a large number of our humanitarian efforts have been conducted using funding from different UN agencies and via country-based pooled funds. For example, the regional fund managed by OCHA in West Africa enabled us to provide humanitarian aid to 27,931 affected people in Niger. Likewise, in Sudan via Country Based Pool Fund, we have been able to provide humanitarian aid to affected populations in the states of Blue Nile, Red Sea, Darfur and Kordofan.

WASH is the main theme in many of LM International's humanitarian efforts. However, in Sudan, due to the "Education Cannot Wait" campaign, we have been engaged in implementing projects for Education in Emergencies (EiE). The highlight was when our country director for Sudan, Denis Semakula, had the opportunity to address the European Parliament in October 2022.

Even if the humanitarian needs are frequently overwhelming, our committed teams and partners on the ground continue to help affected communities in order to safeguard their human dignity.



Anders Jacobsen, Regional Director, Sahel

"Humanitarian aid is especially important in the most challenging contexts that we work in. It saves lives and alleviates distress, but above all it helps to restore human dignity."



PHOTO: VLADIMIR ZIVOJINOVIC

Thousands of people left Ukraine as soon as the war broke out and the need for temporary accommodation was acute. LM International supported refugee reception in both Romania and Moldova.

FACT: LM INTERNATIONAL PLAYS AN ACTIVE ROLE IN THE HUMANITARIAN EFFORT

LM International attaches great importance to humanitarian work and continues to play an active role in alleviating human suffering and need. Many of the regions we operate in are facing severe challenges that put people's lives at risk. Inadequate security, war, malnutrition and disease, and natural disasters such as floods and droughts seriously impact the inha-

bitants of our countries of operation. In two of our regions, the Sahel and West Africa, approximately 75 percent of our projects in 2022 were categorised as humanitarian. However, this must be put in the context of the ongoing discussion about the challenges of strictly categorising humanitarian work, development work and peacekeeping/peacebuilding

work. As we are strongly committed to designing our efforts using the Triple Nexus approach, they overlap. With resilience and peacebuilding such important ingredients, the dividing line between development work and humanitarian work will always be slightly fluid.

Water – a way to female empowerment

When LM International conducts WASH projects (water, sanitation and hygiene), we collaborate with local authorities and communities to ensure long-term sustainability. Our WASH projects are primarily aimed at the most marginalised and vulnerable groups, many of whom exist in humanitarian crisis situations.

The projects are inspired by the Integrated Water Resources Management model (IWRM), which guarantees that existing resources provide the maximum benefit to as many people as possible and prioritises ecological sustainability and ecosystem protection. For this reason, both tree planting and educational initiatives about the climate and environment take place in tandem.

In Niger and Chad, as much as half the population lacks access to clean water.

WASH FOR IDPS IN DIFFA

The WASH project in Diffa, which is funded by the UN regional funds for West and Central Africa, was designed by LM International in Niger to improve access to drinking water and sanitation for vulnerable population groups and to raise the level of knowledge regarding hygiene.

Since 2015, the deteriorating security situation in northern Niger caused by terrorists from the Boko Haram sect has led to more than 270,000 IDPs relocating to the Diffa region in Niger. As the region lacks basic social infrastructure, it is already vulnerable, and the increasing number of people fleeing to Diffa are consuming even more water resources.

523 101

This many people have gained access to clean water during 2022.

Operating in this difficult environment, LM International has repaired and increased the capacity of existing water points in Diffa and installed new water points. We have trained the local residents in hygiene issues and worked to co-ordinate different stakeholders in water and sanitation. The project helped to improve access to drinking water for 14,000 people in 12 villages. A particular focus has been put on providing water and sanitation services to women and girls.

WASH PROJECTS IN REFUGEE CAMPS IN CHAD

As of 1 January 2023, LM International in Chad became UNHCR's largest WASH partner, with responsibility for WASH projects in approximately 80 percent of all the refugee camps in the country. This includes the two Ndjamenas camps of Cameroonian refugees, all the Central African refugee camps in the south of the country, the Nigerian refugee camps in Bagasola in the west, and the Sudanese refugee camps in the Kerfi areas.

LM International's role in the refugee camps is, among other things, to ensure the water supply for refugees and other vulnerable families living in the immediate area. In order for the work to remain sustainable in the long term, organising roles and responsibilities that ensure the proper maintenance of wells and pumps is crucial. Young people and refugee women receive brief training in how to, for example, repair a broken pump. The local authorities are also an important collaborative partner. Another important component, and environmental aspect, is solar energy, which is used to power the pumps.

As regards sanitation issues and the importance of hygiene, LM International provides training in the refugee camps as well as building latrines and supplying hygiene and sanitation materials.

WASH FOR LIVELIHOODS

In Niger and Chad, around 80 percent of the population subsist on agriculture for their livelihoods, which means that functioning, sustainable agriculture is extre-



PHOTO: TORLEIF SVENSSON

Many of LM International's WASH efforts take place in the midst of humanitarian crisis situations.



PHOTO: ABDELWAHAB HASSAN ABTES

Clean water close to home changes lives, especially for the girls who have to fetch water.

mely important for food security in the region, which has deteriorated due to the extreme climatic conditions that can alternate between droughts and floods. Climate change, in combination with water shortages and poor infrastructure, also make it difficult for farmers to ensure good productivity.

With these challenges in mind, during 2022 LM International implemented a WASH project in several villages funded by private donations and grants as well as with expanded support from Neverthirst (in Niger and Chad) and SIDA/SMC (in Niger). These project initiatives have been conducted in collaboration with local partners, local authorities and women's co-operatives with the aim of providing potable water for local people and their livestock, as well as innovative drip irrigation systems for crops.

The poverty experienced by local communities is characterised by their daily struggle for their livelihood, food, health, education and drinking water, which causes social vulnerability and inequality.

In order to create opportunities for development in these communities, activities such as borehole construction, conversion of traditional pumping systems to automated solar pumps, and the construction of large-capacity water towers that enable pumped water to be stored for distribution are carried out.

During 2022, the influence of young people has grown due to more investment in training and education to ensure that the local population can manage and maintain the systems properly. The educational initiatives have targeted women and young people in particular.

REGION: SAHEL, ECSA AND WEST AFRICA 2022

(Sudan, South Sudan, Uganda, Ethiopia, Niger och Chad)

448,786

people have gained access to hygiene and sanitation facilities (latrines, toilets, places to wash their hands, etc.).

4,576

people have been trained and are actively participating in water management committees.

561

boreholes or other water sources have been drilled or restored.

8,281

facilities for hygiene and sanitation have been built or restored.

Safe childbirth – a human right

THE RIGHT TO HEALTH IS A FUNDAMENTAL HUMAN RIGHT and a crucial factor in enabling other rights such as attending school and gainful employment.

The right to health means that everyone has the right to the highest available standard of psychosocial and physical health. For this reason, it is essential that healthcare facilities apply the AAAQ method, which stands for Availability, Accessibility, Acceptability and Quality.

LM International is committed to strengthening sustainable healthcare structures by means of a cross-sector approach that involves collaboration between civil society, academia and the business community.

We provide support to local healthcare structures such as the stable electricity supply via solar panels at Mchukwi Hospital in Tanzania.

We also support the digitalisation of health care in Tanzania, where LM's country office, in collaboration with the Ministry of Health on the mainland, Zanzibar with Muhimbili (MOHAS), and the University of Mälardalen runs a programme that aims to ensure the capacity of the healthcare sector, train healthcare personnel in how to provide more qualitative and safer health care, including in rural areas, and create the prerequisites to make better use of the opportunities of digitalisation.

In many societies, the health of women and girls is particularly vulnerable due to systematic discrimination based on socio-cultural factors. One consequence is that complications related to inadequate access to reproductive health care remain one of the leading causes of female mortality worldwide.

At Nkinga Hospital in Tanzania, LM International supports a maternity ward where approximately 2,500 babies are born every year and where their mothers receive consultations and good quality care. Via the work at Nkinga Hospital, men are also encouraged to support and accompany their partners to check-ups at maternity clinics and put aside a budget for maternity care, including the cost of giving birth at the clinic. The



PHOTO: MARIA STÄLGRÉN

Giving birth in hospital can save the life of both the baby and the mother.

aim is to involve men in the work to promote sexual and reproductive health and to achieve greater equality.

Sexual and reproductive health also includes the right to decide over one's own body. Through LM International's partner ELCT, a successful project is underway to counteract destructive norms and attitudes to women and girls. ELCT's work targets harmful traditional customs such as FGM and involves collaboration with health professionals, local authorities, and traditional and religious leaders to highlight the negative impacts of FGM and how to prevent this form of violence. ELCT has also ensured that young people have access to advice on issues related to sexual and reproductive health at approximately 50 healthcare clinics in the public healthcare system. In a context and a country where issues like this are taboo, it is a tremendous success.



PHOTO: HÅKAN FLANK

In the savings groups, the women learn about finance, gender equality and reproductive health.

Entrepreneurship empowers women

Burundi is one of the world's poorest countries, and according to UNICEF one in twelve Burundian children does not live to see their fifth birthday. The fragile peace has also aggravated the socio-economic situation.

Combating poverty is the cornerstone of LM International's work and the overall goal of the 2030 Agenda. One of LM International's focus areas "Social and Economic Inclusion" is directly related to poverty alleviation. Within the framework of the focus area, income generation and economic empowerment are fundamental. One obvious example is our operation in Burundi, where we support a major programme of savings groups in collaboration with Mothers' Union, the Anglican Church's grassroots organisation to mobilize and strengthen female empowerment.

The women of Burundi contribute a great deal both to household finances and to agricultural production, yet their opportunities to participate in decision-making are extremely limited both at home and in society at large. Furthermore, violence against women is a major issue,

although most cases remain unreported due to social and cultural barriers.

The savings groups give the women a voice and an opportunity to influence household finances. Even the most vulnerable women who are not able to save more than a few dollars a week still benefit from the sense of security, and when the year is over their savings can generate new opportunities. Saving is not only individual; the women can also save in a kitty jointly controlled by the group that can be used when someone urgently needs money.

In addition to the financial knowledge, entrepreneurial skills and business acumen that the savings groups provide, they also promote literacy, gender equality and better reproductive health. Another important benefit is the increase in trust between people. Burundi has a long history of civil war and violent conflict, and its citizens are deliberately exposed to propaganda and rumour-mongering intended to fuel the violence. Peace-building is an important element of all poverty alleviation, and it is especially important in Burundi.

A pond of your own builds resilience

Tharaka is an area in Kenya that has been hard hit by climate change. When the annual rainy seasons become shorter or disappear completely, it affects the ability to cultivate crops and be food self-sufficient.

In Kenya, LM International is collaborating with IAS Kenya and most other Swedish development organisations within the framework of Kenya4Resilience to conduct a resilience programme aimed at increasing society's capacity to cope with the new challenges. In Tharaka, the main focus of the programme is on access to water and finding ways to use rainwater when the rains do arrive. The visible results are the ponds and the various pumps, but the project is much more extensive than that.

It has been set up in collaboration with local authorities and farmers with the aim of increasing awareness of environmental conservation and how to manage natural resources sustainably while increasing food security for participating families.

Anastasia Gacooka is one of the women who has participated in the programme through a local farmers' group in Mukheti.

"I now have access to a pond and feel far more hope for the future. My pond can hold 800,000 litres of wa-

ter, which means I can cope during dry spells and still be sure of sowing and harvesting", she says.

Advocacy and local capacity-raising efforts are included as integral elements of the resilience programme. Two nurseries have been established and serve as examples of how theoretical knowledge can be used in practice. Along with advice on different methods of saving water, training is also provided in improved cultivation methods for fruit and vegetables. The local groups such as the one that Anastasia is part of have also been provided with crops that are better able to cope with drought. There is an increased awareness amongst the programme participants of the demands that they, as citizens, can place on their politicians, which has an overall positive impact on society as a whole.

The resilience programme has been implemented through our partnership with IAS Kenya. The results have been so good that it is now being exported to other parts of East Africa, starting in the Tanzanian interior, where the lessons learned from Tharaka will enable more farmers to farm despite tougher conditions.



PHOTO: EVA NORDENSTAM VON DELWIG

Building ponds to collect rain water increases water security in dry areas.

FACT: KENYA 4 RESILIENCE

LM International plays an active role in the Kenya4Resilience (K4R) Community of Practice (CoP), a network of civil society organisations in Sweden and Kenya. The Kenya4Resilience (K4R) Community of Practice (CoP) exists to build resilient communities and strengthen local leadership. The main objective of the network is to contribute to the substantial reduction of disaster risk and loss of life, livelihoods and health, and in the economic, physical, social, cultural and environmental assets of persons, business, communities and countries as indicated in the expected outcome of the Sendai Framework for Disaster Risk Reduction (SFDRR) by 2030.



Mary Githioni,
IAS Kenya



PHOTO: LM INTERNATIONAL

LM International endeavours to ensure that girls finish school instead of being married off early.

Back to school

ENROLMENT CAMPAIGNS, and toilet facilities, bring more girls into the classroom.

For the past few decades, IDPs in the state of West Darfur State in Sudan have suffered endless war and conflict. Many children have never attended school and it is no surprise that West Darfur has one of the lowest literacy rates in Sudan. Secondary education for girls has proved a particular challenge, with many girls not even completing primary school before they are married off. This is why schools like Abu Suruj Secondary School for Girls are so important.

Abu Suruj Secondary School for Girls is located in rural West Darfur and is one of the schools included in the "Education Cannot Wait" project. At the start of the 2022-2023 school year, LM International in Sudan, in close collaboration with Save the Children and Unicef, launched a campaign to encourage students to go back to school in multiple locations around the state. Abu Suruj has already experienced numerous positive effects.

Yahya Abdulrahman, the principal of Abu Suruj Secondary School for Girls, told us "Lots of girls had dropped out of school but now they've resumed their education.

God willing, many of them will graduate this year and succeed". And Yahya Ibrahim, head of the school's education committee, has noticed the same improvement. He commented on how the Education Cannot Wait programme has attracted children that were previously not attending school. "Now the programme is helping these students study in the evening – it's really great!"

During 2022, LM International has seen fantastic results as overall enrolment at Abu Suruj Secondary School for Girls has risen from 150 students in the last school year to 270 students this year! And other schools in the state are experiencing a similar positive trend.

Once the schools are on board and the girls return to their education, the programme will contribute an additional package of educational support comprising classroom rebuilding, teacher training, support for evening classes and school fees, school uniforms and much more. The future of hundreds of students is starting to look much brighter now that they are being enabled to continue their education despite the difficult situation in West Darfur. But their education simply cannot wait.

Inclusive education for girls in Sudan

In the state of South Kordofan in Sudan, LM International has been working with inclusive education, i.e. enabling children with functional impairments to attend school despite the ongoing conflict. The town of Dilling has been severely affected by the conflict in the country as large numbers of IDPs and refugees from South Sudan have relocated there. Residents have limited access to clean water, education and health care and many of them are unaware of every child's right to an education. Attitudes to children with functional impairments are discriminatory and condescending. A child's functional impairment is considered worthless and disregarded on a daily basis, above all as regards access to basic social security. Through a successful partnership with ECHO, the EU's humanitarian aid agency,

LM International has been running a project for education in emergencies (EiE) that has ensured inclusive, high-quality education during the year for conflict-affected children and other vulnerable girls and boys in the town.

Part of the project has consisted of preparing two classrooms and a latrine so that children in wheelchairs can also attend school. The school's principal and a teacher have also been trained in how to adapt the tuition and which aids are available to enable inclusive schooling.

Nedal Macky Al-tahir is 11 years old and attending the fourth grade at Amna Bint Wahab Primary School for Girls. She has a physical impairment and also comes from a family with very limited financial means. The project has enabled her to attend school just like her peers. "There are no obstacles for me at school anymore. Now I can go to the toilet and there are sinks where I can wash my hands. I also get help from special teacher Ustaza Alaweys and my dream is to study to become an engineer," she says.

The projects in Sudan are part of LM International's global commitment to Inclusive Education. During 2022, LM International has published a method overview.

2 317

people with disabilities have access to schooling during 2022.



PHOTO: LM INTERNATIONAL

In many countries where LM International operates, disabled girls are a particularly vulnerable group.



PHOTO: ANNA LEDIN WIRÉN

Marta and her daughter Sandy have learnt about their rights, and are now involved in influencing community issues.

Social audits change communities

A RIGHTS-BASED APPROACH INVOLVES, among other things, enabling social empowerment so that ordinary people can drive change in society themselves. For several years now, LM International, with the help of funding from Sida, has been applying a successful working model in Central America and Sub-Saharan Africa that we call Social Auditing. The model involves the local residents themselves learning what rights they hold and investigating whether the state is fulfilling those rights.

The work with social auditing takes place in districts with widespread poverty and official neglect where the level of education is low, and although the citizens are legally entitled to public information, it can still be difficult to access. Sometimes this is due to ignorance on the part of the

authorities or the fact that they do not have the structures in place to respond to questions from citizens. However, it can also be because they do not want to be scrutinized and held to account. Social auditing informs citizens about their rights and provides them with the tools to demand justice.

“We made a petition that we took to the police! We demanded to see their schedules because we now know that we have the right to do that”, says Sandy, who is 15 years old and the daughter of one of the women involved in the project.

This is just one concrete example from the village of San Antonio Suchitepequez in Guatemala, where rapes and other crimes have been steadily increasing. A contributing factor for this is that the police have opted not to patrol there, even though the village is part of their police precinct.

“I was very nervous when we went to the police station”, Sandy tells us. “But the policeman was kind, and when we got to see the schedule, we were able to show him that it was actually possible to include our village. So a few weeks ago the police started patrolling our village as well”, she says proudly.

Social auditing forms a basis on which local citizens can demonstrate actual conditions and push for concrete changes. It is also an essential factor in advancing the rights of women and girls in Latin America.

Sandy’s mum Marta, who participated in the programme in 2022, says that when people understand what rights they have and are equipped with the tools to assert those rights, it causes a ripple effect across the whole community. Above all, the fact that duty bearers are now listening to the citizens and ensuring that their rights are respected contributes to increasing sense of pride among women and the feeling that they have a value based on human rights.

FACT: SOCIAL AUDITING

Social auditing is a method of accountability whereby citizens are organised and mobilised to evaluate or audit the government’s work and its public policy decisions.

It is based on the hypothesis that when government officials are monitored, they feel more inclined to respond to the demands of their constituents and have less incentive to abuse their power. Social auditing can be defined as a strategy and a process to create accountability and transparency in the use and management of public funds.



PHOTO: LM INTERNATIONAL

Solar energy courses have increased gender equality in Yemen.

Female solar technicians

FOR LM INTERNATIONAL training in solar energy is the way to strengthen gender equality in Yemen.

The humanitarian crisis in Yemen is one of the worst in the world, with widespread poverty exacerbated by a civil war that has lasted since 2014. Goods are scarce and fuel is expensive, which has caused interest in energy sources other than LPG and diesel to increase. LM International supports solar energy applications so that people can take advantage of the rich solar resources available in the country. This has had several positive impacts, including on gender equality.

Since 2014, LM International’s local partner has trained 1,335 female solar technicians. In addition, the programme now includes solar cooking and solar water pumping. Hana Al-Thubani is one of the women who completed the course. There were no places available when the course was held in her own village so she followed the training team to a neighbouring village. “I wanted to learn as much as possible so I could help other people. Now I can install and maintain different solar cell systems”, she told us.

Emergency HQ at the Lviv centre

THE WAR IN UKRAINE HAD A MAJOR IMPACT on LM International's commitments and priorities during 2022. After the Russian invasion on 24 February, LM International's aid efforts were expanded both inside Ukraine and in the neighbouring countries of Romania and Moldova, which took in Ukrainian refugees.

LM International has supported the operations of the CCC (Children Care Centre) in Lviv for many years. Vulnerable children have been able to go there after school for a meal, to get help with their homework, and to have a shower or wash their clothes. During the ongoing war, the centre has been converted into a gathering place for IDPs in the western part of the country. Lviv is close to the border with Poland and many of the people fleeing from the fighting in other parts of Ukraine passed through Lviv or stayed there.

Taras Kobryn, who manages the operation, lived at the CCC for several months so that he could open the doors for families seeking shelter in the middle of the night. The centre has also handed out hundreds of bags of provisions to families. Before Christmas, an appeal was made to help the centre with a generator, warm blankets, batteries, power banks and other necessary items during the frequent long power cuts that Lviv was subjected to when the Russians bombed the energy infrastructure.



PHOTO: CHILDREN CARE CENTER

The Children Care Centre in Lviv was first to donate food parcels to IDPs.

Many families have moved on to neighbouring Romania and Moldova, where LM International has been conducting a major humanitarian response. In addition to distributing vital supplies on the border, LM International's partner Life and Light Foundation has arranged accommodation for refugees, both in the Romanian capital Bucharest and in Purcari in Moldova. LM International has trained staff members and responsible managers in the Core Humanitarian Standards to ensure that operations are conducted in accordance with IHL and basic humanitarian principles. LM International has also supported Life & Light Foundation and the CCC in their transition from their previous development aid work to conducting humanitarian responses.

LONG-TERM APPROACH NEEDED FOR ROMA INCLUSION

The Roma are Europe's largest ethnic minority. One of the common difficulties they face is their limited opportunities for a decent education and integration into the labour market, which results in an increasing level of poverty and social exclusion. An important part of LM International's work in Europe during 2022 has been the continued defence of Roma human rights by working for increased Roma inclusion in local communities, above all in Romania but also in Moldova. An important first step is for Roma children to complete their schooling. The dropout rate has been high, especially when students start seventh grade. Fortunately, the trend has now been broken and a number of students from the village have attended upper secondary school. Although the law states that you must be 18 to get married, many Roma girls are married off when they are 14-15. Breaking this custom is essential if the girls are to have any chance of an education and employment, and it is already evident that the changes are resulting in the girls marrying about two years later than before.



PHOTO: HÅKAN FLANK

Working for Roma inclusion in Romanian society is an important long-term effort.

FACT: CAPACITY-BUILDING EFFORTS IN WARTIME UKRAINE

The Core Humanitarian Standard (CHS) is a leading quality standard for organisations working in humanitarian aid and development co-operation. CHS consists of nine commitments and 62 indicators and involves how we put the people we support at the centre of our work.

LM International's work with CHS involves creating and developing pro-

cesses that enable us and our partner organisations to be more efficient and to strengthen the impact of our aid efforts. A consistent focus on CHS increases our influence amongst the people we work for, reduces the risk of error, abuse and corruption, and is an important element in evaluating the quality of our programmes and projects.

During 2022, we have trained the staff of LM International's partners Life & Light and the Children Care Centre (CCC) in the humanitarian principles via the Core Humanitarian Standard. Together we have worked to ensure that the victims of the war can be involved in how disaster aid is designed and how our joint work for displaced people and refugees is developed and evaluated.

Partnerships and networks

FOR LM INTERNATIONAL, PARTNERSHIPS with key actors and stakeholders as well as membership in a range of advocacy networks are integral parts of our operation. Here we present a few examples.

LM International is a member of several important networks such as Concord Sweden and Concord Europe, the VOICE network, the Swedish Mission Council (SMC), EU-CORD, and the Core Humanitarian Standard Alliance (CHS). These networks, combined with our local presence, guarantee a higher level of flexibility at both national and international level and provide a platform for effective co-operation and funding.



UNICEF

UNICEF is LM International's largest financial donor, and our long-standing partnership with UNICEF extends across both national and regional borders. We work in close partnership at national level in most African countries to ensure the right of all people to an education and WASH. In countries such as Sudan we coordinate WASH operations for the entire humanitarian sector. On a global level, we collaborate with UNICEF headquarters in New York to advocate for a stronger focus on digitalisation and innovation in international development co-operation. As part of UNICEF's steering group for global child health with, inter alia, the Swedish Ministry for Foreign Affairs, Sida and Karolinska Institute, we also collaborate continuously within Sweden's borders for the right of all people to health. The collaboration in Sweden also includes broader advocacy work to prioritise health care, education and functionality issues in Swedish aid operations.

EU-CORD

EU-CORD is an established network within the EU of 22 European civil society organisations with a development and humanitarian profile based on Christian values. Its goals are to jointly scale up efforts in development and humanitarian aid, influence the orientation of EU aid, spread knowledge about the EU's role as an aid actor, and increase the ability of its member organisations to apply for EU support. The collaboration enables all member organisations to share their extensive knowledge with fellow members with the aim of developing and strengthening each other. The network works actively with mutual capacity building and learning.

LM International has been involved in building up EU-CORD from the outset and is also represented in a leadership capacity through representation on the board and in steering groups. LM International sees EU-CORD as a strong platform for wider collaboration and for consolidating the localization agenda within EU aid.

Out in the countries where LM International conducts projects and programmes, EU-CORD invests in establishing national forums for the network with the aim of facilitating stronger partner collaborations and ensuring that the capacity to respond rapidly in conjunction with humanitarian disasters around the world is increased. LM International currently leads the forums in Ethiopia, South Sudan and Uganda.



Markus Ask (centre) represents LM International on the EU-CORD board. Seen here with chairman Chris Lukkien and vice chairman Andy Pask.



PHOTO: LM INTERNATIONAL

Denis Semakula, our country director in Sudan had the honour of being the main speaker in the European Parliament during a session concerning education in crisis and disaster situations.

ECHO (DIRECTORATE-GENERAL FOR EUROPEAN CIVIL PROTECTION AND HUMANITARIAN AID OPERATIONS)

Throughout the years, LM International's own humanitarian work has contributed to life-saving efforts with the help of important institutional donors. One of these crucial institutional donors is ECHO, which has supported our operations in various countries in Africa. These efforts were conducted within the framework of FPA 2014 and previous framework agreements. However, in late 2020 LM International was awarded the new partnership certificate (2021-2027). During 2022, we have intensified our dialogue with ECHO both centrally in Brussels and at country level, especially regarding the EU delegations for Niger and Sudan.

In humanitarian crisis situations in the countries where we operate and collaborate with local partners, we see that ECHO is playing a key role in contributing to our life-saving operations. In the Diffa region of Niger,

important results were achieved with the help of this committed support, and we succeeded in providing sustainable drinking water on a large scale and aiding refugees, IDPs and host communities. Via our participation in a consortium in Sudan that supports continued educational services despite conflict situations, we have contributed to education in emergency situations.

These are just a few of the many efforts that have benefitted from the direct or indirect support of ECHO, including Humanitarian Air Services (ECHO flights). ECHO continues to be an important partner for our humanitarian implementation and political dialogue. We are confident that this partnership will grow stronger in its support of vulnerable communities and that LM International and ECHO will move forward together in planning programmes for the localisation of humanitarian aid and cross-sector humanitarian partnerships. LM International remains determined to conduct principled humanitarian work with the support we receive from committed partners such as ECHO.



PHOTO: TORLEIF SVENSSON

ECHO is an important partner in our humanitarian work, both centrally in Brussels and nationally, especially in Niger and Sudan.

SWEDISH MISSION COUNCIL (SMC)

LM International is an active member of the Swedish Mission Council, which currently consists of 30 member organisations and churches in Swedish civil society. The Council arranges meeting places and capacity-building efforts with the aim of promoting increased dialogue and mutual learning in Swedish development co-operation. The Council also disburses funding to LM International within the framework of the so-called "CSO strategy" (civil society organisations) and the Information and Communication Strategy.

In 2022, LM International also received funding for the global trainee programme. In addition, LM International is an active participant within the framework of disaster risk reduction and resilience building, and actively advocates for a green transition and transformation.

In May 2022, LM International participated in the Council's delegation for the 7th Session of the Global Platform for Disaster Risk Reduction and co-arranged an official side-event with the Council during Stockholm+50. LM International is also an active participant in Kenya4Resilience, a resilience network based in Kenya but co-ordinated at global level within the framework of the Swedish Mission Council network.

During the year, LM International has been represented in the Swedish Mission Council's board, development committee and nomination committee. LM International has also conducted systematic, strategic advocacy work to increase the proportion of the CSO grant that is prioritised for building resilience, fragile states and the environment/climate, as well as advocacy work for a stronger youth perspective based on the reform agenda for Youth, Peace and Security (YPS).

SIDA

Sida is Sweden's government agency for development co-operation, whose mission is to contribute to better living conditions for people living in poverty and oppression. Sida's vision is to safeguard the rights of every individual and their opportunity to live a dignified life. During the year, we strengthened our partnership with Sida on several fronts, partly through increased investment in cross-sector collaboration within the framework of the Sustaid operations, which during the year was reported back to Sida as an effort with funding from the so-called CAPAME strategy (capacity development, partnership and methods that support the 2030 Agenda for sustainable development). Furthermore, via the Joint Commitments, LM International has helped to increase the policy dialogue and collaboration between the foreign authorities in the countries where LM International operates and key civil society stakeholders based in Sweden. LM International has also served as a central partner to Sida in the implementation of "Sweden in the World" – a key policy and influence arena during Almedalen week, work that was partially funded within the framework of Sida's InfoCom Strategy.

Within the framework of humanitarian aid, LM International has through capacity-building funding been able to conduct in-depth CHS (Core Humanitarian Standard) workshops for all leaders and managers at LMI's country office in Sub-Saharan Africa as well as representatives of local partner organisations within the same region.



PHOTO: LM INTERNATIONAL

Joint workshop with Sida during the Stockholm+50 environmental conference.

LM International has also implemented several initiatives aimed at enabling a more pluralistic and democratic civil society in Uganda, Sudan, Guatemala, Mozambique and Niger with funding from the CSO strategy. Within the framework of the CSO strategy, LM International has also conducted a special advocacy programme in 2022 for method development with local partners. In addition, LM International has also initiated a new collaboration with a focus on digital transformation in Sida's partnership and conducted a leadership conference at Sida's training centre in Härnösand, the Sida Partnership Forum, which focused on building resilience in leaders and managers in particularly fragile states.

TRAINEE – SPRINGBOARD TO A FUTURE LEADING ROLE



PHOTO: LM INTERNATIONAL

LM International's trainee programme on a training week in Tanzania.

LM International runs a leadership development trainee programme for promising young talent. The aid industry is sometimes perceived as a bit of a closed shop, which is why the organisation is committed to lowering thresholds and opening doors. The trainee programme is aimed at young leaders from all corners of the globe and focuses on personal development, change management, strategic communication and tech/innovation. During 2022, the global trainee programme was funded through support from Sida, the Swedish Council for Higher Education (UHR) and the Swedish Mission Council (SMC). Parts of the programme were also conducted via a close and direct partnership with the Swedish Development Forum (FUF). During 2022, trainees were deployed at the field offices in Uganda, Somalia and Tanzania. A trainee was also recruited to Ethiopia. In addition, LM International also deployed trainees at the regional hub in Nairobi and at the global office in Stockholm.

Strategic work for inclusive education

Diversity is a fact, equality is a choice. Inclusion is an action, belonging is an outcome. This is a fitting summary of LM International's strategy for inclusive education. 15 percent of the world's population, the equivalent of one billion people, are persons with functional impairments. 80 percent of them live in developing countries. If you do the maths, there are an estimated 192 million children among them. This is why functional impairment is such an overarching issue, one that we must take into account in all our work and in all our project planning. Our goals are to empower every child to learn and to provide high quality education, including to children with functional impairments and children who are socially, culturally, historically or economically marginalised.

Education that includes everyone has evolved from the lessons learned during our fieldwork in sub-Saharan Africa over the past two decades and is currently fully aligned with SDG 4 (Quality Education). Since our first project in Somaliland in 1999, we have been instrumental in promoting and advocating inclusive education in local communities in many sub-Saharan African countries, for example Ethiopia, Kenya, Sudan, South Sudan, Tanzania and Somalia.

The challenges exist on numerous levels. For example, many children with functional impairments cannot go to school because school buildings and toilets have not been adapted, and it can also be difficult to get to and from school. In addition, there may be institutional barriers such as laws or practices that discriminate against persons with impairments.

Add this to the fact that we have chosen to prioritise girls, who in many cultural contexts do not receive the same education as boys, and the task becomes even more challenging. Life for girls with impairments is twice as difficult, and they are also at far greater risk of gender-related violence both at home and at school. The problem must therefore be addressed from all these perspectives: attitudes, environment and institutions.

Our target groups include the children themselves as

well as all the duty bearers, both moral and formal, around them. Everyone who has the opportunity to influence the children's lives must be included. Some of the most important instruments are raising awareness of attitudes and influencing institutions, the private sector and civil society to achieve equality and social justice in this issue. We have identified several key factors on the path to success. One is the long-standing relationships of trust that LM International already has with rights holders and local stakeholders, including strong partnerships with local organisations.

Another important factor is identifying and involving all the relevant key stakeholders at a very early stage of the project. Over the decades, our programmes in inclusive education have evolved significantly, and we aim to expand our operations to other geographical areas and widen the scope of our expertise.

The ultimate goal of our efforts in inclusive education is that everyone should be able to participate in their communities and feel a sense of belonging.

REPORT - INCLUSIVE EDUCATION

During 2022, LM International published a method overview of the work with inclusive education.

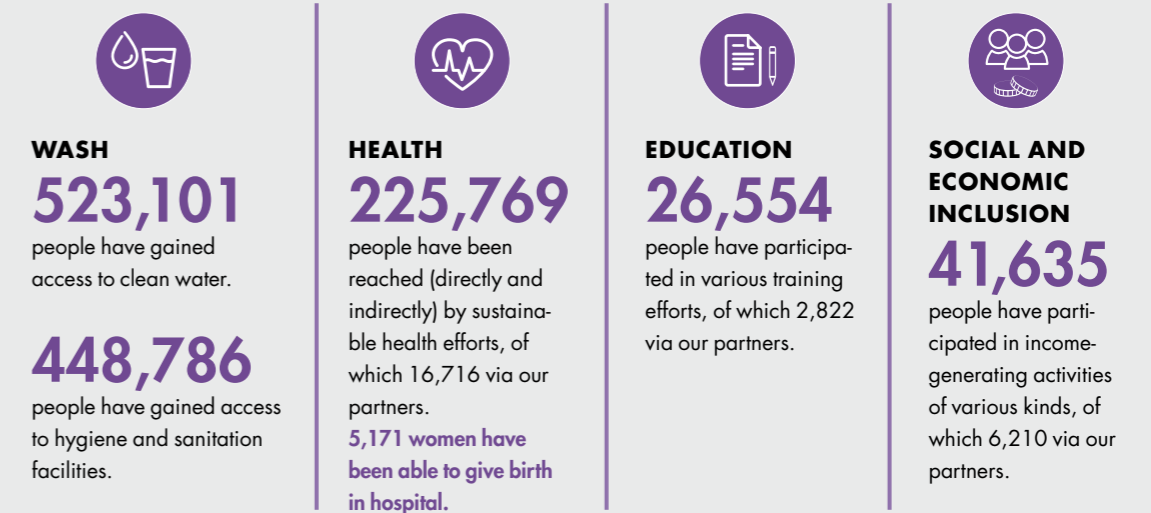


Author:
Sota Ohata

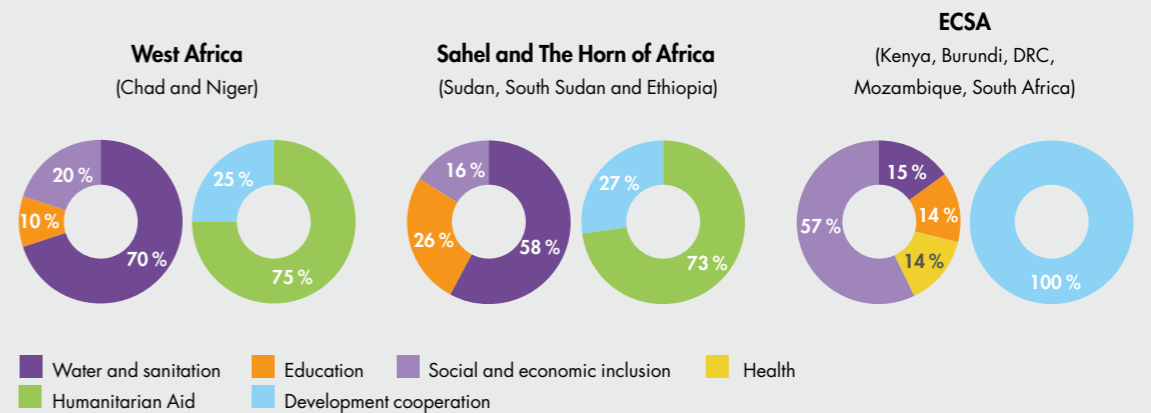


FACTS: SELECTED FIGURES

807,201 people have been reached by LM-implemented efforts during 2022.



DISTRIBUTION OF THEMATIC AREAS:



Country*	Ethiopia	Sudan	South Sudan	Niger	Chad	Uganda
Overall number of people reached by all projects implemented during 2022.	41,283	385,416	106,012	197,244	59,175	18,071
of which adult women (aged 26+)	15,262	131,448	7,512	61,402	16,787	5,658
of which adult men (aged 26+)	13,858	71,290	6,262	30,592	13,939	6,160
of which young women (aged 18-25)	80	-	15,025	-	28,449	490
of which young men (aged 18-25)	48	-	12,523	-	-	754
of which girls (below 18 years of age)	6,015	91,339	34,188	56,777	-	2,355
of which boys (below 18 years of age)	6,020	91,339	30,502	48,473	-	2,654

* Somalia and Tanzania are not included in the summary.

4 out of 10 people suffer from water scarcity

ACCESS TO SAFE, CLEAN WATER AND SANITATION has both been recognised as a basic human right under international human rights law (IHRL) and included in the Sustainable Development Goals. Despite the global recognition of the importance of access to safe WASH services, there remains a great deal of work to do.

Today, 40 percent of the world’s people suffer from water scarcity, 80 percent of all wastewater is released into the environment untreated, and more than 90 percent of natural disasters are related to water.

Back in 2018 at the launch of the International Decade for Action on World Water Day, UN Secretary-General António Guterres warned that “water is a matter of life and death” and that the need for global action was enormous.

The work with water, sanitation and hygiene (WASH) is integral to STG 6: “Clean water and sanitation for all”. We know that water is a prerequisite for all living being on earth, hence it is also a prerequisite for human health and sustainable development, and the world’s food production and energy production is also dependent on water to function.

At LM International, we have a long history of implementing WASH and it is one of our biggest aid efforts. Our projects mostly take place in countries and regions characterised by conflict and vulnerability to different

natural disasters, countries which lag far behind the rest of the world in terms of progress and development such as Niger, Chad, Sudan, South Sudan, Ethiopia, Uganda, Somalia and Kenya.

WASH operations are often hampered by factors such as climate-related disasters and armed conflicts. Even the scarcity of water itself can become a cause of conflict, both within a country and between countries. However, water does not need to be a source of conflict because water resources can also act as a unifying force that strengthens co-operation and creates solutions for peace.

An important part of our work is to understand the context that exists in the area in which we operate and to base it on important principles such as Triple Nexus and Do No Harm. Instead of viewing the target group as passive aid recipients, we involve them as partners. In order to build sustainable collaborations, we work actively to engage the local community right from the planning stage. Members of the local community are then responsible for monitoring and maintaining the project in order to ensure that we live up to their expectations and priorities.



PHOTO: TORLEIF SVENSSON

A safe supply of water can create solutions for peace in conflict areas.

As regards water scarcity and lack of sanitation, we see that it has a negative impact on women and girls in particular. Water and sanitation are crucial to the work for women’s rights. In countries where desertification is widespread and climate change is having a major impact, it is girls and women that pay the price for the scarcity of water. According to the UN, it is girls who are given the main responsibility for fetching water in 80 percent of the households that lack access to water in the home. When girls are forced to walk long distances to fetch water, it hampers their opportunities to attend school or to learn a trade. The girls are also more vulnerable to sexual and gender-related violence. In addition, water scarcity is particularly challenging for children and people with functional impairments.

LM International’s WASH projects are multidimensional and provide technical equipment and skills as well as capacity building for communities and targeted campaigns in hygiene and sanitation. We also provide training in subjects such as leadership, gender, conflict mitigation and peacebuilding, communication and community ownership.

An essential element of our projects is ensuring that women are involved in them, and creating diversity in discussions and decision-making processes. The method we use is known as the “Integrated Water Resources Management Approach (IWRM)”.

FACTS: WASH

Water: refers to drinking water that is managed in a safe manner.

Defined as: “water from an improved water source that is accessible on premises, available when needed and free from faecal and priority chemical contamination”.

Sanitation: Facilities and services that prevent diseases caused by contact

with human waste. Knowledge of the importance of these.

Examples: Clean toilets, waste management.

Hygiene: refers to behaviours that can improve cleanliness and lead to good health.

Examples: hand washing, menstrual hygiene.

WASH IN FIGURES

UN data from 2020 indicates that:

- 2 billion people lack a safe water supply.
- 3.6 billion people lack safe sanitation.
- 494 million people have to relieve themselves in the open air.
- 670 million people do not have the facilities to wash their hands.

REPORT – WASH

During 2022, LM International published a method overview of the work with WASH and IWRM.



Author:
Florien van Weerelt



Improved aid effectiveness

FOR MANY YEARS, LM INTERNATIONAL HAS endeavoured to empower people living in poverty and vulnerability. We can report that an increasing proportion of poor people live in vulnerable, conflict-affected countries, and it is in these countries that LM International conducts the majority of its aid efforts. Moreover, the institutional risks in these countries are high due to weak control systems.

Studies have shown that poverty and corruption are related. A bleak picture is also evident in the latest report from the Corruption Perceptions Index (CPI), where most countries are failing to stop corruption. It is therefore important that LM International minimises the risk of corruption by creating good internal control and financial management mechanisms that correspond to the quality that is expected of our aid.

What is the unit's long-term goal?

1. The unit must ensure that the organisation optimises internal control based on the operation's risk profile.
2. The unit should have a clear focus on building capacity within the areas of responsibility and at the local partners that LM International collaborates with.
3. The unit must serve as a dialogue partner to create consensus on the significance of corruption in the countries in which LM International operates.

Aid effectiveness is the watchword

We always endeavour to strike a balance between control and effectiveness in our daily procedures. In addition to the daily control mechanisms, an annual review and evaluation of existing internal control procedures will be held. In addition, improvement suggestions are usually submitted by our collaborative partners in the field. All observations form a basis for increasing the level of competence within the organisation.

During 2022, the global management team at LM International has prioritised the creation of a linear process that will harmonise internal control and governance. As a result, a new unit was established in the Department of Organisation and Governance. The task of the new global unit will be to ensure the quality of our internal control and review how agreements are being adhered to. It will also be responsible for investigating corruption and other complaints within the organisation.



Daida Issac, Head of Finance, South Sudan.

"The dialogue with local stakeholders is a key factor in countering corruption. I believe that understanding the dominant norm in a vulnerable environment is an important part of creating the locally adapted procedures. Procedures that are locally adapted have a considerably better chance of being implemented and adhered to."

"Streamlining aid procedures is achieved by working in a consortium that embraces constructive dialogue, exchange of lessons learned and best practices in financial management and internal control. It benefits all parties to improve their own procedures and achieve results in a cost-effective manner."



Geoffrey Kato, Head of Finance, Sudan.



PHOTO: LM INTERNATIONAL

LM International's team now works with an even stronger internal control unit. ■

LM International's work with localisation includes systematic capacity support for local partners in creating sustainable local procedures. Every new collaboration starts with a review to determine the new partner organisation's capacity and current procedures. The partner assessment results in a capacity plan with clear improvement targets.

Säkerhet" to create an independent channel with a whistleblower function.

- A new investigative group was launched to ensure that any cases that arrive through the whistleblower channel are processed quickly. It will be responsible for conducting and documenting investigations, and correcting any flaws in the system.
- New, improved guidelines were introduced to deal with corruption, complaints and grievances.

RESULTS 2022

1. Improved standard of quality

- Successful assessment from Giva Sweden, in which it appears that LM International has a good foundation for meeting the set requirements in Sweden (Giva's quality code). Preparation for CHS certification renewal (Core Humanitarian Standard) will provide further evidence that our work is of good quality; hence we have initiated an internal review process to prepare the organisation for CHS certification.
- Method development of LM International's assessment tool for local partner assessments. In 2022, the new improved tool was launched for all partnership assessments and tested in a wide range of local contexts.

2. Stronger CRM/GRM (complaint response mechanism/grievance redress mechanism and whistleblowing) to combat corruption

- In order not to risk underreporting corruption cases, we have signed an agreement with the "Interaktiv

3. Stronger learning culture to harmonise and adapt procedures

- Successful capacity development efforts were conducted within the framework of the global Organisation & Governance team in Nairobi, where participants were able to share lessons learned.

CORE HUMANITARIAN STANDARD, CHS

The CHS sets out Nine Commitments that organisations should make to people affected by crises or situations of vulnerability to deliver quality, effective and accountable support and assistance.



Global goals need African voices

LM INTERNATIONAL IS COMMITTED TO EMPOWERING and boosting the capacity of local communities by driving community transformation in the countries in which we operate. This entails providing a voice to communities, particularly those that are often labelled “vulnerable” or “disempowered”, by involving local stakeholders and moral duty bearers in all programming and advocacy efforts.

It also means acting as “gate openers” rather than gatekeepers to the institutions, spaces, and conversations where political decisions are made and ensuring that local voices can be raised and heard, and that their rights can be claimed. Meeting this imperative requires a constant process of seeking, learning, and iterating – 2022 has offered numerous highlights for us to collectively consider and take with us into next year.

Supporting inclusive water diplomacy

In order to ensure access to water and sanitation for all, discussions and decisions on water resource management must be inclusive and representative. For LM International, this means applying a bottom-up approach and acknowledging that women have differentiated knowledge that is vital to sustainable resource management as well as a different set of responsibilities, priorities and needs concerning water use. For this reason, LM International invites representatives from diverse communities and genders to direct and oversee our water and sanitation projects.

At global level, LM International is a strategic partner to the Women in Water Diplomacy Network, which aims to promote female leadership in high-level decision-making in transboundary water basins. In August, we supported the Network’s engagements at World Water Week 2022, which included convening the first ever Global Network Forum, an event that brought more than 70 participants together from across the world to catalyse collective actions on inclusive water diplomacy. In addition, the Network’s Global Strategy, “A Path Forward for Women, Water, Peace and Security”, was launched. The strategy serves as a roadmap for the advancement of the Network’s mission and objectives, and paves the way to meaningful and urgently needed



PHOTO: ANNA LEDIN WIRÉN

Nasra Mohamed Ahmed and Sally Magzoub, LM International.

political and environmental change. Sally Magzoub, LM International’s thematic expert on WASH and programme manager in Sudan, was in Stockholm to lead the discussions on clean, accessible water and affordable sanitation for all. Sally’s strong conviction that “sustainable water solutions are critical to ensuring a sustainable and just future” provided the guiding vision for the provision of water for all – leaving no woman or girl behind.

“As the only delegate from Somalia, I am proud to represent LM International in the network. I am committed to serving as that missing link and helping the network engage female water diplomats in Somalia, because they are many strong women on the frontline of water issues”, Nasra Mohamed Ahmed, LM International Somalia, tells us.

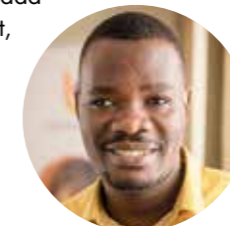


PHOTO: TORLEIF SVENSSON

The women who are responsible for providing water to their families must also be involved in making decisions related to the water supply.

Advocating for access to Education in Emergencies on a European level

In October, Denis Semakula, Country Director for LM International Sudan, was selected to be the keynote speaker at the public hearing on Education in Emergencies organised by the European Parliament’s Committee on Development (DEVE). While addressing the European Parliament, Denis reminded us all that “education is a human right and must never be seen as a luxury commodity”. Yet nearly one in four of an estimated 353 million children that live in countries affected by conflict or crisis situations have limited or no access to education. In addressing some of the challenges of delivering education in emergencies and protracted crisis situations, Denis reiterated the need to ensure humanitarian access by addressing bureaucratic and administrative obstacles, incorporating resilience programming in all interventions and early emergency response plans, empowering rights holders while holding duty bearers accountable, and finally “getting serious about the localisation of aid agenda”.



Denis Semakula.

Attaining universal health coverage through digital transformation and cross-sectoral partnerships in Tanzania

In order to achieve universal health coverage and the goal of the 2030 Agenda for Sustainable Development to reduce global inequality, new solutions and partnerships are required. When thoughtfully applied, appropriate digital technologies can play a vital role in transforming the delivery of health services and health system performance. Together, the public sector, academia, civil society and the business community are in an ideal position to accelerate this transformation. In collaboration with Muhimbili University of Health and Allied Sciences, the Ministry of Health, the President’s Office, Regional Administration and Local Government Tanzania, and Mälardalen University Sweden, LM International organised the first ever MUHAS Annual Digital Week Initiative (MADWI) in Tanzania. Attended by more than 900 digital health stakeholders globally, the event sought to showcase the role of digital transformation in the health sector and provided a unique platform for enhanced governmental dialogue on technological advancements, best practices, and the drive for new ideas. This is one of many examples of how LM International works with the Quadruple Helix model to drive innovation in collaboration with our local and international partners.

Tracking progress for our rooted advocacy

STRATEGIC ADVOCACY INVOLVES INFLUENCING politicians and other powerful people concerning aid issues or issues that affect the countries where LM International operates.



PHOTO: HÅKAN FLANK

Changing people's attitudes to the functionally impaired is an essential element in the work for inclusive education.

INCLUSION FOR PEOPLE WITH FUNCTIONAL IMPAIRMENTS IN POOR SOCIETIES

People with functional impairments are one of the most vulnerable groups in society and at the same time one of the least included. They are frequently subjected to a high degree of exclusion and discrimination.

On the initiative of LM International, and in partnership with Unicef, My Right and the steering group for the Swedish Network for Global Child Health, we organised an event entitled "Children with disabilities in low income countries – which interventions work?". The event generated considerable commitment among the participants and an expressed interest in creating a common platform for key Swedish stakeholders that advocate for functional rights issues on a global level.

LM INTERNATIONAL AMPLIFIES VOICES FROM THE AFRICAN CONTINENT DURING THE HUMAN RIGHTS DAYS IN ÖREBRO

We spotlighted the serious and widespread issue of sexual violence in war-torn areas, which not only destroys women's lives but can also threaten entire communities. During the panel discussion with representatives from the African Union, Panzi Hospital and South Sudan's parliament, LM International provided a forum for opinions on how the Maputo Protocol can be used as an essential tool in promoting the rights of girls and women in Africa. During a mini-seminar, we also addressed the importance of inviting and amplifying marginalised voices in the Swedish political sphere and decision-making processes. This was especially impactful thanks to the strong messages delivered by Ellen Kjellgren, former vice president of the Women's League in Ethiopia, and Charity Resian, member of the nomination committee at LM International, both of whom called for change.

"Privileged states, rulers, and decision-makers must create space for marginalised women in decision-making processes. Women possess knowledge, and have constructive strategies and tools that are needed in decision-making processes", says Charity Resian.



PHOTO: LM INTERNATIONAL

Ellen Kjellgren and Charity Resian spoke at the Sweden Forum for Human Rights.



PHOTO: LM INTERNATIONAL

ROYAL FOCUS ON CHILDREN'S WELFARE

LM International was invited to share experiences about child protection and safety in Ukraine.

"Where there are vulnerable children, frightened children and lonely children – you'll also find violence, sexual abuse and human trafficking. Criminals exploit chaos. This has been the case in every war and conflict. It's also the case now."

The above words are those of Queen Silvia. When the queen took the initiative to arrange a strategic dialogue at the palace, LM International was one of the organisations invited. The purpose was to contribute through experience sharing and collaboration to ensuring that Swedish aid efforts in Ukraine strengthen child safety and protection. Many children fled without their parents or were separated from their nearest and dearest along the way, which makes them especially vulnerable to kidnapping, exploitation and trafficking.

LM International was represented by our Director of

Fundraising and Communication Hanna Rosell and our Head of Global Advocacy Isabella Olsson. Isabella also had the opportunity to speak during the event and share her own experiences from the Ukrainian border when the flow of refugees was at its peak. She talked about her experiences of how vulnerable young girls are when they are displaced, and about the importance of collaborating with authorities to register children and ensure that they are safe. Both organised traffickers and individual predators use offers of transportation, shelter and work opportunities to lure vulnerable children and young women in particular, and we have to do everything in our power to prevent this from happening.

In addition to the Queen, the event was attended by the King, the Crown Princess, Prince Daniel, Princess Sofia as well as the Ombudsman for Children, the Director-General of the Swedish Migration Agency and the ambassador for issues related to human trafficking and representatives of several other organisations.



PHOTO: LM INTERNATIONAL

WATERWEEK

During World Water Week 2022, LM International hosted more than 70 participants from all over the world at the first ever global network forum.

From left: Florian van Weerelt, Dr Mercy Dikto-Wachtmeister, Julienne Ndjiki, Enas Ahmed, Dr Tahani Sileet and Sally Magzoub.

OFFICIAL SIDE-EVENT DURING STOCKHOLM+50

In collaboration with our partners in environmental resilience, LM International arranged an official side-event that was approved for the UN environment and climate meeting Stockholm+50 under the banner Faith for Earth Initiative in the United Nations Environment Programme (UNEP). Together with local partners from Kenya (IAS Kenya) and Ethiopia (YBCEDO), we also arranged a number of workshops, round table discussions and network meetings in collaboration with Sida

under the “Communities for Stockholm+50” initiative. In addition, Mary Githiomi and Tagele Matteows from Kenya and Ethiopia paid us a visit on site in Stockholm to lead the discussions. Our main message addressed the importance of religious leaders playing a key role in change processes and the actions required to ensure that the next 50 years generate green, transformative change and climate action.

LM INTERNATIONAL’S ANNUAL SEMINAR SPOTLIGHTED SUDAN

On 19 May, it was time for the annual meeting. We invited attendees to a seminar entitled “Navigating the Triple Nexus in the Sudan crisis”

In many ways, Sudan is a forgotten conflict, despite the fact that it has led to the death of thousands of people and the displacement of over three million people. Decades of desertification due to climate change and widespread deforestation have reduced access to key natural resources, arable land and drinking water. A panel discussion led by Isabella Olsson took up issues such as how we can strengthen self-sufficiency with the aim of reducing the need for humanitarian aid efforts and enabling recovery, as well as what role Sweden and civil society will play going forward.



PHOTO: LM INTERNATIONAL

The Swedish-Sudanese artist Ebo Krdum performed.



PHOTO: LM INTERNATIONAL

During Almedalen Week, LM International led a joint workshop with Impact Hub Stockholm under the theme “Young entrepreneurs in conflict areas”.

THE QUADRUPLE HELIX METHOD AT ALMEDALEN 2022

During Almedalen Week, LM International organised several seminars that focused on cross-sector partnerships under the Quadruple Helix banner. The theme of LM International’s seminar and workshop focused on the role of digitalisation and innovation in ensuring that the aid of the futures is more resilient, inclusive and locally rooted. The “Can gamers change the world?” seminar, which we arranged in collaboration with Robotech Labs, Openhack – Coding for Humanity, and Engineers without Borders Sweden was particularly well attended. In addition to the online participants from around the world, 60 stage-side participants attended in person to hear about the importance of seeing gaming culture as a legitimate mobilising force due to it being a global platform for cultural expression that connects young people worldwide. Issues that were discussed included how gaming culture can be used in Swedish development co-operation in order to ensure that the younger generation are included as cultural change agents in achieving the goals of Agenda 2030.

The other seminars also dealt with new approaches to aid, above all in relation to the localisation agenda and

sexual violence. The issue of how we can find new ways to collaborate between sectors was especially prominent. With only 7 years left until 2030, it has become clearer than ever that the sectors of civil society needs to join together to become a larger collective force. Together with our co-organisers Research Institutes of Sweden (RISE) and the Stockholm Environment Institute (SEI), LM presented many examples of fruitful synergies across sector boundaries. The “Innovation for resilience and inclusive development” seminar discussed how the business community can work more closely with civil society to increase infrastructure independence and benefit Swedish innovation at the same time.

Jointly with Impact Hub Stockholm, LM International led a workshop on how young innovators can contribute to green job creation in conflict-affected countries. With Almedalen as a platform, LM International had a unique opportunity to reach out to a wide range of stakeholders in politics, the business community, academia and civil society with the message that effective and sustainable aid is spelled: innovation, young people, digital transformation and cross-sector collaboration.



PHOTO: LM INTERNATIONAL

SOMALI INNOVATION TALKS

During 2022, LM International has supported young change agents and entrepreneurs in Somalia through a platform for dialogue and idea development on inclusive economic development. The initiative concerns how we can reduce mass unemployment in the younger generation by digital means and how we can create hope in a highly vulnerable group. Issues that were discussed included the participation of young people in democracy, the green transformation in Somalia connected to managing the drought, the role of digital transformation in democratisation processes and the Youth Peace and Security Agenda.

CAMPAIGN TO SAVE THE AID

When the government decided that Sweden would abandon the one percent target for Swedish aid for the first time in 50 years, LM International, in collaboration with several other CONCORD members, participated in an appeal that collected over 20,000 signatures calling to save the aid. Isabella Olsson from LM International and the PMU organisation together delivered part of the appeal to Gudrun Brunegård, MP for the Christian Democratic Party on 23 September in the hope that the Moderate, Liberal and Christian Democratic Parties would keep their promises and maintain Sweden’s commitment to aid at a level of at least one percent of GNI.



PHOTO: LM INTERNATIONAL

Marcus Lundstedt, Minister of Foreign Affairs
Matilda Ernkrans and Josephine Sundqvist.

BROADER DIALOGUE WITH THE GOVERNMENT

During the past year, LM International has invested a great deal of effort into broadening the dialogue with the government as an important element in our advocacy work. LM International’s Secretary-General was elected to the steering group for Joint Commitments to Collaboration and Dialogue in International Development Cooperation (GÅ) between civil society and the Department of Foreign Affairs (UD). In addition, LM International’s Director of Global Advocacy was elected by the National Body for Dialogue and Consultation between the Government and Civil Society (NOD) to the Joint Forum of Two Parties (PGF), a discussion arena in which NOD meets with representatives from the government and civil society to discuss how conditions for civil society organisations in Sweden can be improved. Our overall Quadruple Helix systems thinking plays an important role here as well.



PHOTO: LM INTERNATIONAL

Mikael Jägerskog, PMU, Gudrun Brunegård, KD, Peter Sörbom, CONCORD and Isabella Olsson, LM International.



PHOTO: LM INTERNATIONAL

During “Järva Week”, LM International highlighted gamers as a new target group.

“JÄRVA WEEK” FOCUSED ON YOUNG INNOVATORS

LM International was one of the few aid actors that attended “Järva Week” with the aim of creating an arena for global development issues. Young change agents play an important role as leaders of the green transition, and can contribute new perspectives and innovative solutions to the challenges that the world is facing. Together with WWF Sweden Youth, Solvatten, Lund University of Technology and Ungdomsgården Tech

Tensta, among others, we therefore made a major effort to mobilise the involvement of young people under the theme “Innovators, techies and gamers! Are you ready to save the planet?”

Our Secretary-General Josephine Sundqvist also participated as a speaker in Sida’s event “What role does aid play in a troubled world?”

The Nobel Peace Prize laureate visits Sweden

A LARGE AUDIENCE WAS PRESENT TO LISTEN to Dr. Denis Mukwege talk about his life and what drives him at LM International’s event in Storkyrkan in Stockholm. The focus was on the commitment to female victims of sexual violence.



PHOTO: ANNA LEDIN WIRÉN

Maria Bard hosted the book talk with Dr. Denis Mukwege.

STANDING ROOM ONLY WHEN DENIS MUKWEGE TALKED ABOUT HIS LIFE

At the turn of the year, Dr. Denis Mukwege visited Sweden. To coincide with his visit, LM International arranged an event in Storkyrkan Cathedral in Stockholm in collaboration with the Volante publishing house, which has published Dr. Mukwege’s book “The Power of Women”. Many of LM International’s donors and partners were on hand to hear his story.



Maria Bard from LM International hosted a book talk with Dr. Mukwege about his life’s work, lifting up women who have been subjected to sexual violence during conflicts. The cathedral was packed and the Tensta Gospel Choir

performed with Timbuktu as guest artist. In addition, Antonia Eriksson performed some spoken-word poetry.

After the book talk, the guests mingled at the Nobel Museum just round the corner from the cathedral. Dr. Mukwege was awarded the Nobel Peace Prize in 2018 and it is customary for all Nobel Prize winners to donate a personal item to the museum. This time it was Dr. Mukwege’s turn and he donated, among other items, a doctor’s coat and a stethoscope.

LM International has been involved with the Panzi Hospital since its inception and, as a result, has contributed to the care and rehabilitation of many thousands of survivors of sexual violence.



PHOTO: LM INTERNATIONAL

LM International’s Christophe Sacko in the booth at Music Aid.

FOR A SAFER CHILDHOOD FLEEING FROM WAR – MUSIKHJÄLPEN (MUSIC AID)

In December, LM International was present in Gothenburg to participate in Musikhjälpen’s national live broadcast. This year’s theme was “For a safer childhood fleeing from war”. Our Secretary-General Josephine Sundqvist and Regional Manager for West Africa Christophe Sacko talked about children with functional impairments fleeing war and conflict in Chad and South Sudan. “The children with functional impairments in

Chad and South Sudan have been completely overlooked. They belong to an extremely marginalised and vulnerable group. They have no access to water, education or health care, and as they don’t even appear in the statistics, we have no idea how widespread the problem is either”. An extremely urgent and topical issue to highlight! This year’s Musikhjälpen raised 54.5 million kronor.

LONG-TERM COMMITMENT FROM SWEDEN’S LEADING IT COMPANY

The IT giant Atea has a long-standing commitment to issues concerning conflict minerals in the Democratic Republic of the Congo. They have also supported Dr. Denis Mukwege and his important work to help female victims of sexual violence.

During 2022, the organisation took the next step. In collaboration with LM International, the employee organisation “Atea’s Helping Hands” initiated long-term support for Kyeshero hospital with the aim of providing survivors of sexual violence with the right to care and rehabilitation.

Atea’s Helping Hands is an employee fund whose goal is to contribute to making the world a bit better. For every krona that an employee donates to Atea’s Helping Hands, Atea Sweden donates an equivalent amount. In 2022, over 700 employees donated part of their salary every month, a financial commitment that Atea Sweden immediately matched.



PHOTO: ANNA LEDIN WIRÉN

IT giant Atea is committed to supporting survivors of sexual violence.

“The fact that we’re doing this together and that it’s completely voluntary creates a unique commitment and responsibility”, says Sara Ångström, chairman of Atea’s Helping Hands.

Increased preparedness with private donors

IT WAS THROUGH RAISING FUNDS FROM PRIVATE INDIVIDUALS that Läkarmissionen was founded in the late 1950s. An appeal in the popular magazine Svenska Journalen generated such a large response that the cornerstone of our foundation was laid there and then. Since then, we have developed our fundraising methods, and although Svenska Journalen is still an important element of contacts with our donors, we now use a wide range of other channels in a well-balanced mix.

As a fundraising year, 2022 was characterised by the war in Ukraine. When Russia launched its offensive on 24 February, Europe was transformed and millions of people were impacted negatively in numerous ways. LM International's donors responded strongly and, as a result, we were able to increase our support to Ukraine and help refugees in both Romania and Moldova. The willingness to donate remained resolute and fundraising for Ukraine has been an ever-present feature in our communications with our donors throughout the year.

DIGITAL FUNDRAISING

During 2022, we have continued refining our digital fundraising tools and methods. In terms of fundraising in the digital ecosystem, the website serves as our hub and we direct traffic to it by email, text messaging and social media platforms such as Facebook and Instagram. The website traffic can be measured in real time and the visits enable us to track how people are reacting to what we are doing in other channels. It also allows us to act quickly when we notice that visitors are behaving in an unexpected way.

At around Christmas 2021, we began testing Adoveo, a digital fundraising tool that enables donors to donate easily using Swish. Because we had already tested the tool, we recognised its potential as a method of raising funds for Ukraine a few days after the full-scale invasion started. We were able to act quickly from the department's end, and we received enough good material as well as the green light to begin fundraising. On the Friday that we distributed emails to our donors, we could see all the donations pouring in by the minute.

Over the year, we could see from the website statistics that the willingness to donate to our aid efforts in Ukraine remained high. During the autumn, we installed a digital tool for our own fundraising efforts called Better Now. In late November, we decided to trial a fundraiser for Ukraine using the Better Now tool, a fundraiser that we sponsored ourselves. With the help of an e-mail and a text message that activated our donors, we saw in real time how the donations poured in yet again. We also learned additional new facts about our digital donors:

- They are grateful for the opportunity to donate
- They donate more if we do not suggest an amount

On the fundraising website, visitors can see how much other donors have donated, and it is also possible to post comments. We noticed that when someone donated a four-figure sum, it triggered other large donations. One positive side-effect: a large donation was made by a choir in Sundsvall, which meant that we could feature the choir in an article in the Svenska Journalen magazine.

Most of our emails are distributed to approximately 30,000 donors or interested parties. We are also receiving more and more phone numbers, which means that we can currently process around 50,000 people by text message.

We took these lessons learned and insights with us to the 2022 Christmas campaign. December is the single most important month of the year as regards fundraising. People WANT to donate in December, they want to donate to people in need, and they want to give meaningful Christmas presents to their loved ones. We were able to satisfy both these needs and provide nice Christmas presents. We also realised that Ukraine was still generating the strongest donor impulse, while Give a Goat



PHOTO: PAUL HANSEN

Nutrition – helping children at risk of starvation and malnutrition is a cause that LM International's donors are happy to engage with.

remained popular as a Christmas present. As a result of the marketing department's teamwork, agile working methods, and insights based on lessons learned, we were able to increase the level of digital fundraising in December by as much as 60 percent compared to the same month in 2021.

LM INTERNATIONAL HAS ITS OWN WEBSITE!

Our Swedish website is at Läkarmissionen.se. Its target group is the donors in Sweden. At Läkarmissionen.se, visitors can order giftograms and memorial cards, buy products in the online gift shop, read the Svenska Journalen magazine, see where the Läkarmissionen has organised concerts and find out more about the organisation's background, purpose and where we operate.

Since the merger, a new target group has been added: institutional donors. They request a different type of content. In addition, our co-workers and partners around the world need to be able to access the information in English. With this in mind, work took place during the year on an international website and lminternational.org was inaugurated in May. At lminternational.org,

the emphasis is on LM International's focus areas, which countries we operate in, and how we work with development aid and humanitarian aid. Since its launch, lminternational.org has seen an increasing number of visitors and the positive trend is continuing.

LM INTERNATIONAL'S IN-HOUSE AGENCY

More and more companies and organisations are moving their production in house and creating their own in-house agencies. LM International is no exception. In recent years, an increasing amount of communication material has been produced internally and we are now a fully-fledged in-house agency that creates sustainable and relationship-building content for numerous channels, for example printed materials, film and social media content. Plus there are numerous benefits. No external agency knows our brand and our donors as well as we do. Lead times become shorter. Production costs decrease significantly. We are mobile and flexible, and can quickly adjust our communication in the event of, for example, a disaster. We know our brand and our donors intimately and take full responsibility for our own communication. We own our own voice and create an imaginative and enjoyable work environment.



PHOTO: JAKOB JOHANSSON

Ensuring that mothers can give birth safely is a driving force in many of LM International's collaborations with influencers.

INFLUENCERS – A PLATFORM FOR ADVOCACY

LM International's collaboration with selected influencers is one of our most important channels in terms of increasing awareness in the target groups that we want to reach and attracting new donors. From our point of view, it is not a matter of collaborating with as many influencers as possible, but rather with individuals that command a high level of trust and engagement in their followers.

We have attracted a large number of new monthly donors via the *Våra sanningar* (Our Truths), *Louise & Julia* and *Föräldrapport* (The Parenting Report) podcasts.

Vivi Wallin and Carin da Silvia, the hosts of *Våra sanningar*, discuss parenthood in an uninhibited way that people relate to and with lots of humour.

Louise & Julia, The Humour Podcast of the Year 2022, is hosted by Louise Winblad and Julia Wiberg, who have been collaborating closely with LM International for many years. They describe their podcast as sunny and funny and dealing with everything from chaos and lack of sleep to shame and social hangovers.



Hanna Rosell, Director of Fundraising and Communication.

Föräldrapport is for people who love their children AND find it difficult to be parents. This is how Amanda Colldén describes her podcast, where she invites both well-known and unknown parents to share their experiences.

"Imagine if more than one in ten children in your residential area died before the age of five". This is how the blogger, podcaster and author *Underbara Clara* (Wonderful Clara) began the post where she encouraged her followers to become monthly donors at LM International,

one of our most successful collaborations ever. This is what one of Clara's followers wrote. "Thank you so very much Clara for helping people to help other people. I signed up straight away! You deserve an enormous hug because you're great in so many ways and inspire everything from environmental thinking to feminism and practical day-to-day solutions and thoughts".

In conjunction with Mother's Day, Marie Hammarberg, a school welfare officer from Karlstad who runs *Stilkontot* (The Style Account) on Instagram in her spare time, raised 250,000 kronor towards safe deliveries. Marie's concept is to collaborate with different fashion companies and artists, and organise a raffle for all the donors.



SVENSKA JOURNALEN MAGAZINE

Svenska Journalen is issued four times a year. Some of its aims are to increase the level of knowledge, play a part in LM International's campaign work, and serve as donor care. The hope is that donors will think that the magazine adds value as it contains interesting reading of various kinds. The *Läkarmissionen* calendar is also included with the pre-Christmas issue.

FACE TO FACE – A WAY TO RECRUIT NEW MONTHLY DONORS

In Sweden, Greenpeace was the first to recruit new monthly donors via face-to-face fundraising in autumn 1999. Therese Engström, who was deputy fundraising manager, told the industry organisation *Giva Sverige* (The Swedish Fundraising Association) that "people were standing in line to sign up as monthly donors".

Nowadays, Face-to-Face (F2F) is a well-established fundraising approach. F2F includes the "Street" method, in which fundraising is carried out in streets and squares, and "Door-to-door" (D2D), which is carried out by cold knocking on people's doors in residential areas. During the autumn, LM International conducted a D2D test project together with an experienced supplier in compliance with the Swedish Fundraising Association's ethical and practical guidance for face-to-face operations (which was jointly drawn up by member organisations). The test was successful and LM International recruited the desired number of donors completely according to plan. The project will be analysed and evaluated in early 2023.

TELEMARKETING

At LM International, we work systematically and continuously with telemarketing, which has proven to be the most effective way to recruit monthly donors that donate by direct debit. It is also the most effective way of upgrading existing direct debit donors and reactivating donors that we have lost or are about to lose. We use a structured annual plan in which we call new, existing and passive donors on a regular basis.

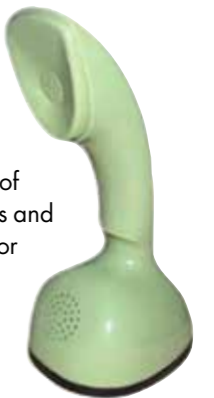


ILLUSTRATION: LOUISE WINBLAD

VÄNLIGA VECKAN (FRIENDLY WEEK)

A saviour in the checkout line or a bus driver with a sunny smile, sometimes friendliness comes from unexpected quarters. And this was the theme of Friendly Week 2022: "Be friendly to someone who isn't expecting it".

Vänliga Veckan has existed since 1946. It started when a traffic counter noticed how surly road users looked and wrote a letter to a newspaper about it. Entrepreneur Harry Lindquist came up with the idea of a week when people could make a special effort to be friendly to each other in traffic, at home and at work. He also founded *Läkarmissionen*, which is why we were made for each other. *Vänliga Veckan* takes place in February every year and generates newspaper, radio and social media attention.



LETTERS TO RECRUIT NEW DONORS

In order to replenish the donor base for our monthly newsletters, we carry out mailings to purchased addresses, to people who have not donated to us before. We work systematically using scoring models and response analysis to continuously refine our mailings and find the people who are most likely to become loyal donors.

In order to achieve as high a response rate as possible, we always divide the target group into smaller test groups and test a range of variables on them, such as subjects, headings, donation amounts, different envelopes, etc. We then use the units that perform best in our next mailing in combination with new tests to continuously improve the mailings.

MÅNADSBLADET (MONTHLY NEWSLETTER)

Our most important fundraising channel is our newsletter MånadsBladet, which is distributed 12 times a year to active donors. In June and December, it is also distributed to our direct debit donors and other donors that have accessed the website or other digital channels. In the newsletters we present one selected project each month to keep our donors updated on our work and on how their donations are being used. A payment slip is included to enable additional donations.



DONOR WELCOMING PROCESSES

In order to retain more of the new donors that are attracted by a campaign but do not return with a second donation, we have introduced a structured, measurable way of working with process flows.

We use one process flow for new donors that have responded to mailouts, which includes a number of letters and telemarketing activities based on the content of the recruitment campaign. For new digital donors that made their first donation either via the website or via swish, we use a different process flow.

The units can easily be substituted if we decide to change the campaign content, and we can have several parallel campaigns running at the same time. Working like this, in a structured way with automated processes, has been shown to increase donor loyalty significantly.

VÄRLDENS BARN (CHILDREN OF THE WORLD)

LM International is one of the participating organisations in Radiohjälpen's (Radio Aid) Världens Barn campaign. Our Secretary-General Josephine Sundqvist is also a member of the Världens Barn Board.

29

million kronor was bequeathed to LM International during 2022. We receive many memorial gifts in conjunction with funerals and many of our donors also think of us in their wills.

BEQUESTS

During the autumn, LM International participated in "Testament Week", which is a joint initiative by several fundraising organisations. Many people find it difficult to talk about their last will and testament, hence the aim of the campaign is to address these issues and demonstrate that it does not need to be that complicated or difficult. 14 organisations participated in the 2022 campaign, which partly consists of joint events and media activities, and partly of information and campaigns in the organisations' own channels.



PHOTO: ANNA LEDIN WIRÉN

SÅNGER FÖR LIVET (SONGS FOR LIFE) – CONCERT EVENTS

LM International has a long history of building lasting trust and creating meaningful partnerships through our meetings and concert events. The concerts provide a forum to set LM International's message to music and a place where visitors can enjoy warm meetings, impactful information and genuine experiences. They offer donor care, brand building, and an outstretched hand to society and the Swedish public spirit.

2022 got off to a slightly shaky start as the pandemic was still lingering and we were forced to cancel the concerts in January, February and March. However, we more than made up for it for the rest of the year and met up with more than 6,700 people at 45 concerts of varying sizes all over Sweden.

Annual Report 2022

Management Report

The Board of Directors and Secretary-General of Läkarmissionen – philanthropic foundation, Reg. No. 802005-9989, hereby submits its report for the period 01-01-2022 to 31-12-2022.

GENERAL INFORMATION

Organisation

LM International is a politically and religiously independent foundation directed from the global office in Stockholm. Our operational focus is on implementing development aid via our eight country offices in Africa or through local partners operating in approximately 20 countries in Africa, Latin America, Eastern Europe and the Middle East.

Management of the foundation is conducted by a board of directors. Members of the Board, the auditors and the Nomination Committee are appointed by an Advisory Board, which also appoints its own members. Members of the Board of Directors and the Advisory Board are usually appointed for a period of three years.

Purpose and goal

LM International's vision:

Dignified life – sustainable world

By dignified life, we mean that every human being is unique and has an inviolable value, and that every human should have the power to influence key decisions in their own life. By sustainable world, we mean a world that is socially, economically and environmentally sustainable, a world where we meet current needs without jeopardising living conditions for future generations. Priority must be given to meeting the fundamental needs of affected people.

LM International's mission:

To save lives and empower people to change their life circumstances.

We employ a holistic approach that not only saves lives but also empowers individuals to achieve their full potential. We endeavour to strengthen people and societies to ensure better resilience during crisis and disaster situations.

LM International's main purpose according to its statutes is to engage in international aid, which is achieved via international development projects, humanitarian aid and contributions to material aid. LM International's

operations contribute to fulfilling the Global Goals, and our work is primarily focused on four of these goals, namely:



No Poverty – Global Goal 1

LM International combats poverty in numerous ways. Two key aspects of poverty prevention are livelihood creation and resilience, i.e. the capacity to withstand or recover quickly from crisis situations, and measures that will prevent such crisis situations. The goal is social and economic inclusion for the most vulnerable.



Good Health and Well-being – Global Goal 3

LM International supports preventive care, for example child and maternal health care. Support is also provided to female victims of gender-related violence such as FGM. In addition, LM International is involved in building robust healthcare systems and working to change social norms and attitudes to ensure every person's right to health.



Quality Education – Global Goal 4

LM International provides literacy training that empowers rights-holders to demand their rights and make their voices heard. This work also includes special inclusive education for children and young people with functional impairments.



Clean Water and Sanitation – Global Goal 6

LM International applies the integrated water resources management model (IWRM), which includes well drilling and renovation of existing boreholes, sanitation solutions, and rudimentary health and hygiene training. Water aid is often integrated into major peacebuilding, food security and resilience efforts.

By combating poverty and creating sustainable conditions, vulnerable individuals can be empowered to transform their own life circumstances in an enduring way. With better health, clean water, training and edu-



PHOTO: LM INTERNATIONAL

A strong foothold in the local community ensures that the aid is more effective.

cation, and self-sufficiency, the situation for individuals, families and communities becomes more secure.

Close contacts with the target groups and strong footholds in local communities ensure optimum conditions for effective, resilient development aid. The above being the case, the right prerequisites have existed for maintaining operations and conducting aid efforts despite the pandemic restrictions that still apply in some places.

Humanitarian aid

LM International's humanitarian efforts focus on saving lives in emergency situations. In the event of major disasters, there is often an expectation amongst our donors to become involved, and in 2022 the desire to help the Ukrainians was very strong. In the event of minor disasters in regions where LM International is already engaged in development efforts, it is also our responsibility to act. Minor disasters are unlikely to attract much media attention in Sweden and aid efforts are conducted without a special donor appeal.

Through our extensive network, we can access a large number of competent aid partners in many parts of the world. Our own offices and staff in vulnerable areas also enable rapid responses when humanitarian disasters occur.

Material aid

LM International provides material aid and recycling in collaboration with Human Bridge, which, for

example, ships reconditioned hospital equipment to African countries such as Ethiopia, Tanzania, Somalia and DR Congo. Textile collection is important from an environmental perspective. The collected material is also needed for humanitarian efforts and can be sold to finance aid shipments.

Communication, advocacy and fundraising

In accordance with our statutes, LM International also endeavours to provide information about need in the world as well as our various efforts to alleviate this need, which is done in several ways. Digital media such as the website and social media channels are becoming increasingly important for disseminating information, engaging in advocacy and fundraising. Via our collaborations with influencers, LM International can reach out to and engage new target groups.

Our traditional information channels still play a major role. The MånadBladet newsletter to active donors provides an overview of LM International's efforts and highlights current needs. The Svenska Journalen magazine, with its wider readership, disseminates more detailed information about LM International's orientation and operations. Our popular concert activities enable direct contacts between LM International's staff and our donors, both former and new.

Earmarked funds

According to LM International's statutes, raised funds accrued by the foundation that have not been earmarked

for special purposes must be used for international aid. If funds are to be used for other purposes than those in the statutes, this must be clearly specified in the fundraising goals or the intentions of the donor. The majority of funds raised are not earmarked for special purposes, and these can be used where they are most needed. Bequests are rarely earmarked for special purposes. During 2022, almost 10 percent of donations from the general public and private organisations were earmarked for specific projects or aid efforts (10 percent in 2021).

Fundraising from private individuals

An essential source of revenue for LM International is donations from private individuals, above all monthly donations by direct debit or payments via our monthly mail-outs. The loyalty shown by our registered donors has been extremely gratifying, and revenue from these donations has remained stable at MSEK 62 (MSEK 63 in 2021). It is likely that the slight decline in total funds raised from regular donations has been due to the extra fundraising efforts for Ukraine. As in previous years, LM International received a large number of bequests, which increased to MSEK 29 (MSEK 25 in 2021). During 2022, total raised funds from private individuals and from private organisations has increased to MSEK 121 (MSEK 114 in 2021).

Institutional grants

As a rule, public and institutional grants are always earmarked for specific purposes. In 2022, grants from the public sector amounted to MSEK 13 (MSEK 18 in 2021). Institutional grants from the civil sector amounted to MSEK 160 in 2022 (MSEK 80 in 2021). These grants have been awarded via appropriations from around twenty different organisations. Grant applications are submitted both centrally from the global office in Sweden, and from regional and country offices.

During 2022, MSEK 65 (MSEK 45 in 2021) in project grants have been awarded and received through applications from the global office in Sweden, and MSEK 108 (MSEK 53 in 2021) via direct applications from regional or country offices. Grants for development projects normally have a disbursement period of several calendar years. Grants for humanitarian aid often apply for one year at a time.

Significant partnerships

Alone is strong, but together we are stronger. LM International strongly believes that collaboration and networking is the best route to collective improvement and to achieving qualitative results that are more sustainable. Our significant collaborative partners are the 30 or so organisations that conduct projects and efforts where all or part of the operation has received a grant from LM International for several years. A number of our partners contribute their thematic knowledge and expertise from their operational fields. In addition, we participate in several important collaborations with a variety of organisations that strengthen LM International both as an aid provider and as a fundraising organisation.

CHS – Core Humanitarian Standard Alliance

LM International is an active member of CHS, whose collective purpose is to increase compliance with the basic humanitarian principles through increased capacity development, collaboration and advocacy.

CONCORD

CONCORD Sweden and CONCORD Europe work with policy and advocacy issues aimed at ensuring that the EU and its member states fulfil their pledges regarding the quantity and quality of EU aid. LM International participates actively in issues concerning the right to health, climate resilience and Triple Nexus.

ECHO

LM International applies for support from the EU body ECHO for projects related to humanitarian disasters in the countries where we operate. In 2020, ECHO conducted an audit of LM International’s operations, after which ECHO and LM International signed a new seven-year partnership agreement.

EU-Cord

LM International is an active participant in the European network EU-Cord, which facilitates access to aid partners for rapid responses to humanitarian disasters around the world. EU-Cord is also involved in advocacy issues and participates extensively to support inclusive human rights work.

Swedish Fundraising Association (GIVA Sverige)

Membership in GIVA is important for several reasons. The Association’s quality code is a tool for maintaining a high level of credibility for the industry as a whole. GIVA Sverige also enables LM International to collaborate and influence numerous issues. A collective voice ensures a stronger impact.

JOIN Good Forces

JOIN is a fundraising foundation in Norway that focuses on supporting women and children in vulnerable situations, particularly in DR Congo. JOIN’s operations in Norway are managed in close collaboration with LM International.

LM-IAS Alliance

In Denmark, Germany and the USA, there are three independent IAS organisations that LM International collaborates with when implementing projects at our country offices. Project funds are raised via contacts and grants from institutional donors from the respective countries.

Human Bridge

LM International is one of the founders of Human Bridge and is represented on the Human Bridge Board. Its operations are a combination of aid effort, support for the environment, and social initiative.

MAF

The partnership between LM International and Mission Aviation Fellowship Sweden facilitates the efficient provision of medical care and medicine by airlift. This mainly concerns aid destined for locations in DR Congo that are difficult to reach due to the security situation and non-existent or destroyed infrastructure.

Neverthirst

The global water foundation neverthirst, based in the

USA, contributes financially to LM International’s water projects in Niger, Chad and Ethiopia. As a result of this collaboration, we are able to reach more vulnerable people in arid and risk-prone areas.

Radiohjälpen – Världens Barn and Musikhjälpen

The partnership with Radiohjälpen (Radio Aid) is very important to LM International. During the year, a number of major donations have been received, partly in conjunction with LM International’s involvement in the Världens Barn campaign (Children of the World), and partly due to a deeper collaboration regarding humanitarian aid.

Sida

In collaboration with Sida, LM International has for many years managed a project to develop cross-sector collaboration between aid organisations, the business community, academia/research and public authorities in order to create the prerequisites for sustainable innovations and solutions during aid efforts. The aim is to meet needs in vulnerable locations more effectively during international crisis and disaster situations as well as during development aid projects.

Swedish Mission Council (SMC)

The Swedish Mission Council is an ecumenical umbrella organisation for missionary and development aid organisations that, via a framework agreement with Sida, is authorised to award funds for international aid. LM International’s collaboration with the Council is an important component when funding our projects.

Swedish Fundraising Control – 90 accounts

Development aid is largely funded by donations from private individuals in Sweden. An important channel for this revenue is LM International’s 90 accounts (registered donor accounts), which ensure donor security. A 90 account is a guarantee that organisations are followed up and that raised funds are managed securely.

UNICEF/UNDP/UNHCR/UNOPS

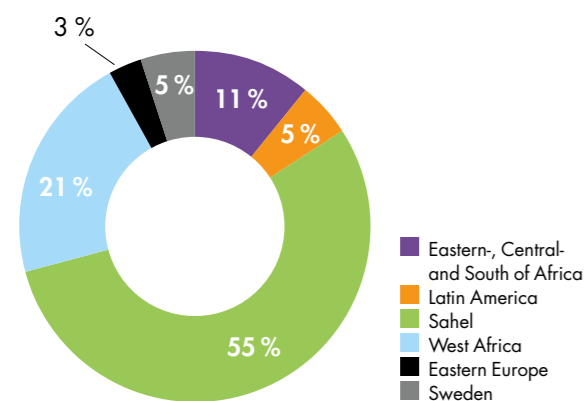
At several of our country offices, LM International runs different projects funded by local and regional UN offices. The primary focus of many of these projects is on women and children.

VOICE

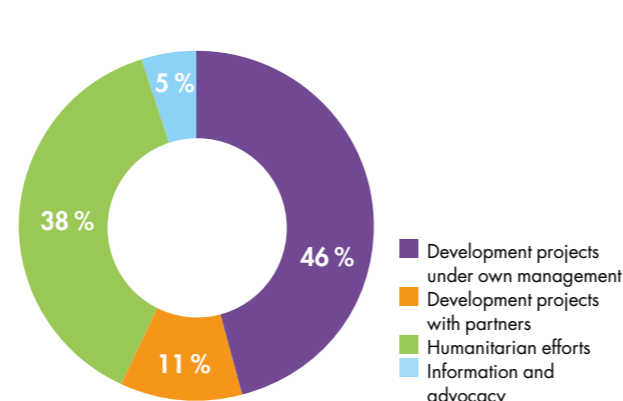
LM International participates actively in VOICE, a network of European humanitarian civil society organisations, and has assumed a leading role in the VOICE collaboration group for Triple Nexus, for which our Head of Humanitarian Affairs is convener.

Please note that this is not a complete list of LM International’s partners.

DISTRIBUTION OF AID (Geographical)



DISTRIBUTION OF AID (Orientation)



SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

Impact of the war in Ukraine

The Russian attack on Ukraine has changed the world and caused tremendous suffering for the people impacted by the war. A massive joint effort has been made to provide various forms of aid, both to the country in general and to the millions of refugees. LM International has launched additional fundraising campaigns that have attracted a good response, and additional funds for aid efforts have been available. Direct efforts have been implemented at LM International's partner in Ukraine, which has now adjusted and supplemented its operations based on the new needs. Through our collaboration with Human Bridge, weekly deliveries of essential supplies and food have been shipped to various destinations in Ukraine. LM International's partners in the neighbouring countries of Romania and Moldova have also received support in adjusting and supplementing their operations to enable various forms of aid to refugees.

The war in Ukraine has also caused turbulence, an economic downturn and rising political tension, as well as shortages and higher costs. Inflation and rising costs mean that aid funds are not as impactful as before. In addition, the weak Swedish currency means that fixed



PHOTO: LM INTERNATIONAL

The efforts in Ukraine were expanded to include food and hygiene parcels for IDPs and other vulnerable families.

appropriations for aid efforts are not as effective as expected. This is especially tragic because many aid recipient countries and already vulnerable groups have been hit hard by pandemic restrictions and are only now starting to re-open and recover. Many already poor countries are suffering from setbacks and reduced economic strength. Reports of food shortages and impending starvation have also increased.

Significant operational changes

In the aftermath of the pandemic, there was a strong desire to meet and reconnect. As travel and physical attendance during operational follow-ups had been severely limited for a long time, it was very necessary to visit project countries as well as the global office in Stockholm. As a result, an unusually large number of journeys were made during the year. However, it is gratifying to note that innovative measures and adjustments have enabled aid efforts and projects to be conducted anyway, though sometimes in other forms.

The previous regional offices in Addis Ababa, Ethiopia and Kampala, Uganda have been discontinued. Regional operations have been transferred to and are now co-ordinated from a new joint Africa office in Nairobi, Kenya. A new regional office for Latin America in Panama has also replaced the previous regional office in Miami, USA, from which operations were transferred in 2022.

During 2022, much work has been done to develop LM International's financial management, and related systems and processes. In addition, more resources have been allocated to strengthening internal control and financial planning. An important element of this change process has been implementing clear areas of responsibility within the organisation.

When re-registering the country offices, many of the names were changed. The offices are registered under our legal name Läkarmissionen but use the LM International brand for clearer communication in an international context.

For a number of years, people have been employed at LM International via the social services, mainly as employees in one of the second-hand shops that we collaborate with. The employment positions in the shops have gradually been transferred from LM International to the non-profit association LM Second Hand, which means that LM International no longer invoices the shops for these positions and that wage subsidies now go directly to the association instead. The transfer was completed at the end of the year, with unchanged conditions for all the individuals concerned.

Goal fulfilment

Since its inception in 1958, LM International has contributed to a better life for millions of vulnerable individuals. Our programmes are largely aimed at women because participation and gender equality are important ingredients in advancing local communities towards greater democracy. Since the 1990s, more than three million people in Latin America only, have participated in LM International's educational programmes, the majority of whom were women in vulnerable areas and from marginalised groups.

During 2022, roughly 13,000 people participated in educational initiatives in Latin America, spread across eight different countries. The literacy courses not only change individual lives. When people can participate in society and learn about their rights, it benefits entire local communities. The social auditing efforts in Guatemala, during which participants learn how to demand accountability from the authorities, are another example of citizen influence.

WASH, water, sanitation and hygiene is one of LM International's most important aid efforts. More than 520,000 people gained access to clean water during 2022. Almost 450,000 people have benefited from significantly better hygiene through access to their own latrines and hand-washing equipment, and the accessible latrines for people with functional impairments have made a huge difference.

In several African countries, LM International supports maternity and childbirth care as well as education in sexual and reproductive health. At the Panzi Hospital in DR Congo, aid from LM International has been used to help more than 5,000 women give birth safely.

The primary purpose of nutritional aid for the malnourished is to save lives, but it also restores that vital spark in children and parents. The educational initiatives that LM International implements to create secure, long-term access to food are an important factor in avoiding malnutrition. For example, the practical educational programmes ensured that almost 63,000 participants in Niger gained knowledge and awareness of how food security can be safeguarded.

During 2022, several different types of support were implemented and initiated for people affected by Russia's war of aggression in Ukraine, a country where LM International has long had a commitment to helping vulnerable children. Local development partners operating in and around Ukraine were forced to become humanitarian aid providers due to the war.

Other conflict areas where LM International provided humanitarian support are the Sahel region and Yemen.

New and existing target groups and donors received information about LM International's operations via twelve issues of the MånadsBladet newsletter with a circulation of up to 60,000, four issues of Svenska Journalen magazine to 70,000 readers, postal mailings and e-mails, as well as our website and social media channels. After the enforced interruption during the pandemic, our meeting and concert activities have been gradually able to resume in 2022 and attracted approximately 6,700 visitors. By attending and helping to organise conferences and rallying points for advocacy work such as Järva Week, Almedalen Week, the Stockholm+50 environmental conference, Sustaid, World Water Week and the Human Rights Days, LM International is ensuring that we remain part of the debate, raising important issues and collaborating with other key stakeholders.

FINANCIAL RESULTS AND POSITION

Revenue

Total operating revenue during 2022 increased by MSEK 85 compared to 2021. Total revenue for 2022, including profit/loss, amounted to MSEK 297 (MSEK 209 in 2021).

During 2022, donations from the general public and from private organisations as well as bequests amounted to MSEK 121 (MSEK 114 in 2021), equivalent to approximately 41 percent of total operating revenue. Institutional grants from the civil sector totalled MSEK 160 in 2022 (MSEK 80 in 2021), which accounted for 54 percent of total operating revenue, while grants from the public sector finished on MSEK 12 in 2022 (MSEK 18 in 2021), the equivalent of 4 percent of total operating revenue.

Profit/loss

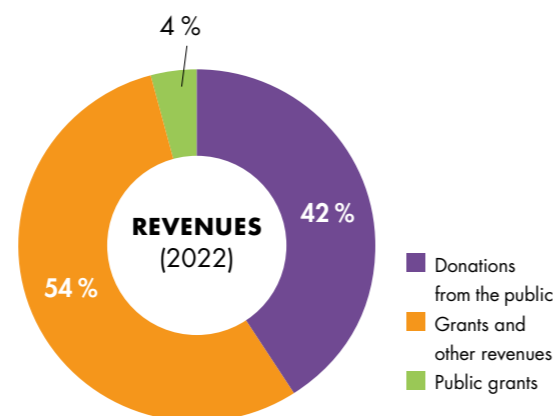
LM International is reporting a surplus for 2022 of MSEK 1 after depreciation/amortisation, which is on a par with last year. Direct project costs during 2022 accounted for 87 percent of operating revenue (83 percent in 2021) and amounted to MSEK 258 (MSEK 177 in 2021). Fundraising and administrative costs for 2022 amounted to MSEK 38 (MSEK 31 in 2021) and accounted for 13 percent of operating revenue (15 percent in 2021).

Financial position

Equity amounted to MSEK 74 at year-end, which is about the same level as last year. Cash and cash equivalents amounted to MSEK 60 at year-end (MSEK 51 in 2021).

USE OF FINANCIAL INSTRUMENTS

Management of LM International’s financial investments is governed by an investment policy that contains guiding principles for financial risk as well as rules for ethical placement. Its purpose is to optimise returns within a framework of low and controlled risk based on established rules. The investment policy is available in its entirety on LM International’s website. A total of MSEK 16 is invested in securities and reinvestment was taking place at the turn of the year, hence funds intended for investment were liquid at the time. The total long-term market value of the investments exceeds the invested amount, though certain individual securities had a momentary market value below the invested amount at year-end.



operation and collaboration with Human Bridge, LM International contributes to reuse and recycling for more efficient resource usage and increased sustainability.

SUSTAINABILITY INFORMATION

Sustainability is an important aspect of LM International’s work, which has been stipulated in our governing documents such as the code of conduct. The digital studio that has been built in the global office reduces the need for travel and enables us to assemble staff and other stakeholders for efficient digital meetings. Through our commitment to the second-hand

LM International operates in countries where corruption and financial fraud are often endemic. A determined and principled approach is required both to detect and prevent these issues. LM International is actively engaged in the fight against corruption and irregularities at all levels. To assist this, there is an effective whistleblowing model as well as a number of governing documents to safeguard against corruption. The whistleblowing system was upgraded with an external

REVENUES, ANNUAL COMPARISON	2022	2021	2020	2019	2018
<i>Amounts in TSEK</i>					
Regular donations	61 586	62 868	58 730	56 428	57 954
Bequest	28 658	24 800	22 562	29 203	23 455
Other donations	31 024	26 090	27 688	39 029	23 805
Public grants	12 521	17 754	22 929	40 839	20 455
Institutional grants	160 376	79 996	75 103	62 959	3 386
Other revenues	2 463	371	2 440	4 941	4 852
Result from financial revenues	588	-2 252	-183	1 060	2 513
Total revenues	297 216	209 627	209 269	234 459	136 420

COSTS AND RESULTS, ANNUAL COMPARISON	2022	2021	2020	2019	2018
<i>Amounts i TSEK</i>					
Total revenues	296 628	211 879	209 452	233 399	133 907
Profit/loss from financial investments	456	-2 512	-629	418	2 427
Profit/loss for the year	1 232	1 360	334	2 070	-10 311
Equity	74 420	73 745	72 361	73 979	71 945
Development efforts	243 982	157 174	158 690	173 898	91 481
Information and advocacy	11 627	12 253	10 553	16 530	17 399
Social care in Sweden	2 059	7 648	10 352	9 710	9 701
Total	257 668	177 075	179 595	200 138	118 581
Direct project costs as a percentage of revenue	87%	83%	86%	86%	89%
Fundraising costs as a percentage of revenue	7%	9%	9%	9%	15%
Administration costs as a percentage of revenue	6%	6%	5%	4%	6%

recipient to facilitate reporting and ensure anonymity in the event of suspected irregularities.

Occupational health and safety

Competent and committed employees who enjoy their work are a key to a successful workplace. Well-defined areas of responsibility and individual job descriptions ensure good structure and clarity. Great emphasis has been placed on increasing internal communications across country and departmental boundaries. LM International’s global office applies a collective agreement that is jointly regulated by the Unionen trade union and the co-operative employers’ association Fremia. In the annual performance reviews, skills development is an important priority. Full-time employment is considered the norm and part-time employment is offered as an option. Our wellness allowances encourage health-promoting activities. Conditions of employment in field operations primarily comply with local regulations. In order to meet the increased risks and needs of employing our own staff in risk areas, LM International employs a Head of Global Security who develops security procedures and contributes to risk analysis and assessments, including for staff that travel.

In our efforts to be an attractive and interesting employer, LM International’s global office in Stockholm collaborates with Great Place to Work®, GPTW, an international consulting firm that focuses on employee surveys. Based on the survey results, focus areas and action plans are actively developed at different levels in the organisation to enhance strengths and correct any issues that need improvement.

Learning and continuous improvement

LM International’s governing documents such as policies, instructions, manuals and job descriptions are continuously updated to fit the organisation and safeguard the operational quality.

Further training and training of staff and partners is important. Numerous training sessions are organised for the staff, frequently via online meetings and broadcasts from our studio at the global office. In May 2022, the managers gathered for an intensive training week in Härnösand and Stockholm. Diversity and inclusion were the themes of the final day, which also was attended by all the staff from the global office. LM International also arranged and participated in our partner Neverthirst’s internal conference in May.

The regional office for Africa in Nairobi is very suitable as a focal point for internal international further education meetings. LM International’s trainees gathered there in June, and all the finance managers met up with some

country and programme directors in September.

There is considerable development potential in disseminating good ideas and methods amongst our aid partners and country offices. In August 2022, all our Latin American partners, the regional office and some staff members from the global office gathered in Panama for further training, information exchange and partnership dialogue. During the training days, topics such as the social auditing method, human rights and how to finance the work were addressed. The great interest shown in social auditing generated digital follow-up meetings and in-depth collaboration.

LM International uses the Predictive Index (PI), a scientifically based personality test, as a tool for team and management development. PI helps us to understand driving forces and motivational factors, which in turn leads to insights on diversity that enable us to build skilful, confident and motivated teams. Our global teams shape arenas that strengthen agile working methods and collaboration throughout the organisation.

Gender equality and diversity

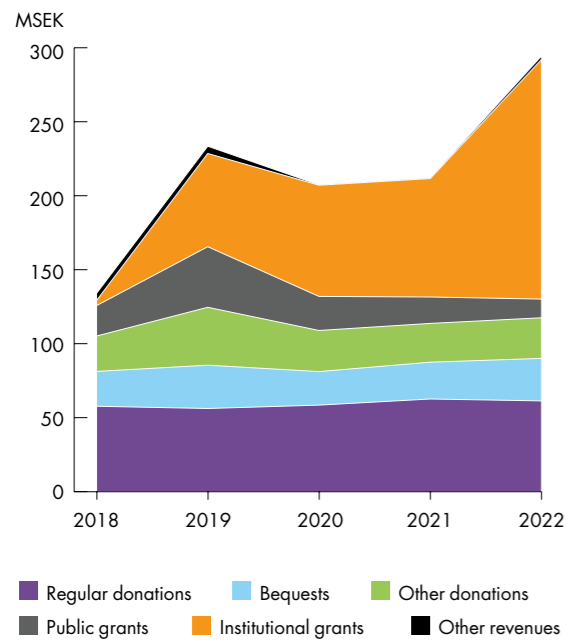
During the planning stage of our aid efforts, a gender equality analysis is conducted to clarify the division of work, roles, responsibilities, access to and control of resources, and positions in society. Efforts take into account the situation for both women and men and are aimed at both groups, above all to increase male participation in and responsibility for family and society.

Greater diversity within the organisation enhances its credibility in the eyes of our aid recipients as well as our donors and funders. LM International endeavours to employ co-workers with a wide range of experience and backgrounds to ensure broader perspectives and knowledge. The global management team comprises four women and five men, and the Board of Directors five women and seven men.

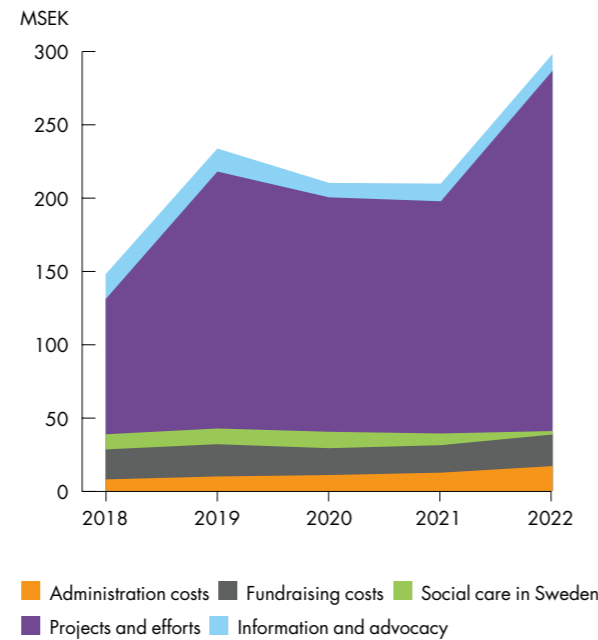
Duties within the organisation

LM International’s operations are localised through the regional and country offices, which are able to follow up the work directly on site. Collaboration clusters are also established at the regional and country offices, which apply for institutional funds for primarily local efforts. The programme department at the global office works with development and quality assurance of programmes and methods, and pursues avenues to new funders and partners. The responsibility of the fundraising and communication department is to communicate information about LM International’s work and involve private individuals and companies in order to mobilise donations. Integrated and globally oriented internal

REVENUES OVER TIME



OPERATING COSTS OVER TIME



communications are central to LM International’s operations. The department of organisation and governance includes the IT, HR, finance and administration functions, and is also responsible for establishing policies. The executive department manages our global advocacy work and provides executive support to the global management team. The work is directed by the Secretary-General, who co-ordinates and harmonises operations.

Employees in Sweden and in other countries

In 2022, LM International had an average of 315 employees (284 in 2021) in 13 countries in all. Most of the overseas employees are local people on corresponding project or fixed-term employment and contracts with the country offices. A few employees that serve abroad are employed by LM International in Sweden. At the global office in Vällingby, the average number of employees was 34 (32 in 2021). The four remaining positions in the second-hand shops were transferred from LM International to the association that operates the shops by year-end 2022.

OVERSEAS BRANCHES AND REGIONAL OFFICES

LM International operates eight branches via country offices in Ethiopia, Niger, Somalia, Sudan, South Sudan, Tanzania, Chad and Uganda. They are divided into three regions based on cultural and linguistic conditions, and co-ordinated under the region’s Africa office in Nairobi, Kenya. During 2022, the previous regional of-

ices in Kampala, Uganda, and Addis Ababa, Ethiopia, were closed down. In addition to the eight country offices, the Africa office is also responsible for a further four countries where efforts are conducted by various partners.

A new regional office has been opened in Panama to supervise the work in seven countries in Latin America. It replaces the previous regional office in Miami, USA, from which operations were transferred during 2022. LM International’s operations in the Middle East are managed from the regional office in Dubai, and operations in three Eastern European countries are managed from a unit at the global office in Stockholm.

FUTURE DEVELOPMENTS

There is some concern about how inflation and cost increases combined with a recession might affect revenues. The fear is that the worsening financial situation for both private individuals and organisations could impact revenues negatively. The weak SEK has also caused a direct cost increase for aid efforts in many countries compared to previous years. LM International can state with some confidence that if funds for aid operations are raised from a wide range of origins, it creates stability and reduces risk. LM International can also mitigate some of the impact of the current currency concerns, which above all affect SEK, by disbursing a substantial proportion of the institutional grants in other currencies, primarily USD.

LM International is keen to maintain the balance between donations from the general public and private organisations, and institutional grants from the public and civil sectors. In many appropriations that include grants for projects, applicant organisations are expected to finance part of the project themselves, usually around 10 percent of the project budget. When received donations are used for our own efforts, we can leverage the funds and implement much larger efforts.

A review and coordination of policies is currently underway. The aim of the work is to ensure a uniform formulation in the policies adopted by the Board. Associated documents with instructions for each policy are drawn up under the responsibility and direction of the Secretary-General.

MANAGEMENT

The Board of Directors is normally a foundation’s highest level. However, the LM International statutes stipulate that certain tasks and decisions must be delegated to an Advisory Board with the aim of ensuring a stable footing for the Foundation and increasing transparency. The main task of the Advisory Board is to elect the Board of Directors, the Nomination Committee, and members of the Advisory Board at the annual meeting. The Annual Meeting in 2022 was held on 19 May. Advisory Board members ensure that LM International has wide connections and a solid foundation around Sweden, and serve as ambassadors in their networks. Since the Annual Meeting in 2022, the Advisory Board has comprised 48 members, who are appointed for three years at a time with the possibility of re-election. The Nomination Committee comprises Hans Hallström, Stefan Kinert, Tore Samuelsson and Anne Wolf Winberg.

In accordance with the Nomination Committee’s proposal at the 2022 Annual Meeting, Board members Bo Guldstrand, Staffan Hellgren, Christian Holmgren, Johan Sigge and Gunnar Swahn were re-elected. The other Board members are Margareta Arvidsson, Lydia Birkeland, Nils Arne Kastberg, Agneta Lillqvist Bennstam, Anna Ljung, Madeleine Sundell and Christer Åkesson. During 2022, the Board have held nine Board meetings. Members of the LM International Board are normally appointed for a period of three years. Bo Guldstrand is the remunerated Chairman of the Board. Staffan Hellgren is the Vice Chairman.

The Board has two working committees that provide expert support to LM International’s operational management, as well as preparing and following up Board decisions. The working committees comprise the

Secretary-General and executives in the organisation, as well as the Chairman and two Board members. In the International Working Committee, the two Board members were Agneta Lillqvist Bennstam and Gunnar Swahn, while the National Committee included Christian Holmgren and Johan Sigge.

The Secretary-General, the Chairman of the Board, the Board of Directors and the working committees apply rules of procedure that clearly define the division of responsibilities and work. In addition, the role of Advisory Board members and the Nomination Committee is described in special rules of procedure. At the 2022 Annual Meeting, Pernilla Zetterström Varverud from Grant Thornton was elected as auditor for another year, with Susanna Johansson as deputy auditor. The foundation is registered at the Stockholm County Administrative Board in Stockholm under foundation number 1000132.

SIGNIFICANT EVENTS AFTER THE END OF THE FINANCIAL YEAR

In early 2023, Turkey and Syria were hit by a powerful earthquake. LM International was immediately able to support interventions for earthquake victims in Syria through an organisation in the EU-Cord network that was on site in the country. An appeal for support for was made and the public responded quickly with donations for continued aid efforts in Syria.

On 15 April 2023, fighting broke out in Sudan between different army factions, above all in Khartoum. The unrest escalated and has now spread to other parts of the country. It is currently difficult to assess how events will develop. LM International operates extensively in Sudan, but our work is currently on hold in the vast majority of locations. It is now a matter of maximising the safety of our staff and evacuating foreign personnel. Some attempts are also being made to protect equipment so that our work can resume as soon as conditions allow.

Website: lakarmissionen.se/lminternational.org
 Online shop: lakarmissionen.se/gavoshop
 Swish: 90 00 217
 90 accounts: PG 90 00 21-7, PG 90 17 18-7,
 BG: 900-0217, BG: 901-7187
 Twitter: twitter.com/lakarmissionen
 Facebook: facebook.com/lakarmissionen
 Instagram: instagram.com/lakarmissionen/
 LinkedIn: linkedin.com/company/lakarmissionen

INCOME STATEMENT

Amounts in TSEK	Note	2022	2021
Operating revenue			
Donations	3	121 268	113 758
Grants	3	172 897	97 750
Net turnover		356	147
Other revenues		2 107	224
Total operating revenue	4	296 628	211 879
Operating costs			
	5,6		
Direct project costs	7	-257 668	-177 075
Fundraising costs		-21 387	-18 594
Administration costs		-16 797	-12 338
Total operating costs		-295 852	-208 007
Operating profit/loss		776	3 872
Profit/loss from financial investments			
Profit/loss from other securities and receivables held as fixed assets	8	588	-2 252
Interest payable and similar profit/loss items		-132	-260
Total profit/loss from financial investments		456	-2 512
Profit/loss after financial items		1 232	1 360
Profit/loss for the year		1 232	1 360

BALANCE SHEET

Amounts in TSEK	Note	31.12.2022	31.12.2021
ASSETS			
Fixed assets			
Intangible assets			
Capitalised expenditure for software	9	1 312	1 749
		1 312	1 749
Tangible assets			
Expenditure on leased property	10	-	434
Equipment	11	9 052	7 098
		9 052	7 532
Financial fixed assets			
Long-term investments	12	16 338	7 859
		16 338	7 859
Total fixed assets		26 702	17 140
Current assets			
Current receivables			
Other receivables	13	13 530	33 400
Prepaid expenses and accrued income	14	9 583	1 275
		23 113	34 675
Current investments	15	139	712
Cash and bank		59 823	51 054
Total current assets		83 075	86 441
Total assets		109 777	103 581

EQUITY AND LIABILITIES

Amounts in TSEK

	Note	31.12.2022	31.12.2021
Equity			
Donation capital		3 157	3 132
Earmarked project funds		37 842	34 817
Profit/loss brought forward		32 189	34 436
Profit/loss for the year		1 232	1 360
		74 420	73 745
Long-term liabilities			
Liabilities to credit institutions		-	1 185
Current liabilities			
Liabilities to credit institutions		1 317	1 580
Accounts payable		7 365	4 349
Liabilities for received, unutilised funds	16	19 150	5 870
Other liabilities		1 650	1 918
Accrued expenses and deferred income	14	5 875	14 934
		35 357	28 651
Total equity and liabilities		109 777	103 581

CHANGES IN EQUITY

Amounts in TSEK

	Donation capital	Earmarked project funds	Profit/loss brought forward	Total equity
Opening balance	3 132	34 817	35 796	73 745
Received donation capital	25		-25	
Earmarked by the Board		35 800	-35 800	
Utilisation of earmarked funds		-31 763	31 763	
Reversal of unused funds		-1 268	1 268	
Provision fund for equipment		256		256
Profit/loss brought forward from local offices			-813	-813
Profit/loss for the year			1 232	1 232
Closing balance	3 157	37 842	33 421	74 420

CASH FLOW STATEMENT

Amounts in TSEK

	Note	2022	2021
OPERATING ACTIVITIES			
Operating profit/loss		776	3 872
Adjustment for non-cash flow items			
Amortisation and impairment		3 920	6 616
Other items	17	-582	522
Interest received		588	1 248
Interest paid		-132	-260
Cash flow from operating activities before changes in working capital		4 570	11 998
Changes in working capital:			
Change in current receivables		11 561	14 415
Change in current investments		573	-573
Change in current liabilities		6 969	-4 522
Cash flow from operating activities		23 673	21 318
INVESTING ACTIVITIES			
Acquisition of tangible fixed assets		-4 978	-2 597
Net change in financial fixed assets		-8 478	4 079
Cash flow from investing activities		-13 456	1 482
FINANCING ACTIVITIES			
Amortisation of debt		-1 448	-2 261
Cash flow from financing activities		-1 448	-2 261
Cash flow for the year		8 769	20 539
Cash and cash equivalents at start of year		51 054	30 515
Cash and cash equivalents at year-end	18	59 823	51 054

NOTES

Note 1 Accounting and valuation principle

Accounting and valuation principles are compliant with the Annual Accounts Act, BFNAR 2012:1 (K3) and the governing guidelines of the Swedish Fundraising Council for annual reports according to K3.

The income statements and balance sheets of overseas branch offices are recalculated under the current exchange rate method, i.e. the income statement at the average exchange rate and the balance sheet at closing day exchange rate.

The principles are unchanged compared with previous fiscal years.

Operating revenue

Revenue is recognised at fair value of the consideration received. As a main rule, revenue in the form of donations or grants is recognised when the related transaction has been legally executed.

“Donation” refers primarily to funds raised from private individuals and companies. “Grant” refers primarily to funds raised from external donors after application.

Conditional donations are considered to be grants.

Grants received from Världens barn/Radiohjälpén have been disbursed to recipients abroad.

Net turnover consists primarily of ticket sales and choir fees at LM International concerts.

Other revenues consist of invoiced costs related to the second-hand shops.

Direct project costs

These are defined as the direct costs incurred while fulfilling the organisation’s purpose and/or its statutes.

Direct project costs comprise funds from the public that have been allocated to projects. They include costs for the Svenska Journalen magazine, information and advocacy in accordance with the purpose, including all costs for staff, travel, auditing, etc. that are directly related to the purpose. Joint costs allocated as direct project costs are also recognised as direct project costs.

Fundraising costs

These are defined as the necessary costs incurred while generating external revenue. They include all costs incurred during fundraising activities related to the general public, companies and organisations, such as campaigns, printed materials, postage, salaries, social security contributions, etc. Joint costs allocated as fundraising costs are also recognised as fundraising costs.

Administration costs

These are defined as costs incurred while administering the organisation. They include the cost of the Board, costs for salaries and social security contributions for the administrative staff, as well as joint costs allocated as administration costs.

Tangible and intangible fixed assets

Tangible and intangible fixed assets are valued at cost of acquisition less depreciation/amortisation according to plan.

Depreciation takes place linearly across the asset’s estimated useful life. The following depreciation periods apply:

Capitalised expenditure for software	10 years
Investment in leased property	10 years
Equipment	5-10 years

Financial fixed assets

At the time of acquisition, financial fixed assets are valued at acquisition cost plus direct transaction expenses. Long-term investments are recognised at acquisition value or fair value (market value), whichever is lower. If the value of the investment depreciates and this is considered permanent, a test is conducted on the value depreciation. If fair value has decreased, a value adjustment is made.

Other assets

Receivables are recognised at the estimated amount to be received, after individual assessment.

Receivables in foreign currencies are reported at closing day rate. Other assets are reported at acquisition value unless otherwise stated below.

Provisions and liabilities

Unless otherwise stated below, liabilities have been recognised at acquisition value with customary provisions for accrued expenses.

Equity

Earmarked project funds refer to project funds that have been adopted by the Board and that will be disbursed within one year.

Note 2 Accounting judgements and estimates**Donated assets**

Assets, primarily real estate, shares and other securities, donated to the fundraising organisation are reported in Raised Funds from the General Public in conjunction with asset disposal, and all unlisted securities and real estate for which the sale price can be accurately estimated are reported in the financial statements.

Amounts in TSEK

Note 3 Donations and grants**Donations reported in the income statement**

	2022	2021
<i>Donations</i>		
Regular donations	61 586	62 868
Other donations from the public	26 669	23 745
Bequests	28 658	24 800
Companies and other organisations	4 355	2 345
Total raised funds (donations) (a)	121 268	113 758

Grants reported as revenue*Raised funds (grants under civil law)*

Organisations in Denmark	4 374	2 184
Organisations in Germany	9 630	2 120
Organisations in the USA	24 296	11 187
UNICEF	35 070	11 623
UNHCR	23 310	9 150
UNDP/OCHA	40 990	10 077
Other UN organisations	12 129	14 386
ICRC	1 987	-
Radiohjälpén	4 506	5 989
Other organisations	4 084	13 280
Total raised funds (grants under civil law) (b)	160 376	79 996

Public grants

EU	4 018	-
Swedish state	758	3 808
Sida/SMR	7 745	13 946
Total public grants (c)	12 521	17 754
Total grants (b+c)	172 897	97 750

Total raised funds consist of the following:

Donations reported in the income statement (a)	121 268	113 758
Grants reported as revenue (b)	160 376	79 996
Total raised funds	281 644	193 754

Note 4 Operating revenue, received in each country

Country	2022	2021
Sweden	119 146	121 443
Ethiopia	10 514	7 006
Niger	18 414	11 450
Somalia	4 129	1 266
Sudan	85 449	47 880
South Sudan	23 388	10 794
Chad	30 790	9 773
Uganda	4 798	2 267
Total operating revenue	296 628	211 879

Note 5 Average number of employees, personnel costs and remuneration to the Board**Average number of employees**

	2022		2021	
	Total employees	of which men	Total employees	of which men
Sweden	38	19	51	30
Rest of the world	277	205	233	170
Total	315	224	284	200

Amounts in TSEK

	2022	2021
Gender distribution in the Board and executive management		
<i>Percentage of women</i>		
Board of Directors	42%	42%
Other senior executives	55%	63%
Salaries, other remuneration and social security contributions		
Board and Secretary-General	901	626
Other employees	56 700	47 791
Total salaries and remuneration	57 601	48 417
Social security contributions in Sweden	8 262	8 781
(of which pension costs)	(1 746)	(1 761)
Salaries and other remuneration by country		
Sweden	18 520	21 545
Rest of the world	39 081	26 872
Total salaries and remuneration	57 601	48 417
No commission-based remuneration has occurred.		
TSEK 110 (TSEK 77) of pensions costs regard the Secretary-General.		
The notice period on the part of LM International and the Secretary-General is six months.		
Agreed remuneration regarding salary and pension is payable during the notice period.		
Note 6 Leasing		
Leasing primarily regards office space and office equipment. Leasing fees carried as expenses amount to 2 321 (1 326). The rent agreement for premises extends to 2026.		
Future leasing fees in TSEK are due as follows:		
Within 1 year	2 429	1 115
1-5 years	4 584	2 053
Note 7 Direct project costs		
Development projects	144 948	83 018
Humanitarian projects	99 034	74 156
Information and advocacy	11 350	11 959
Social care in Sweden	2 059	7 648
Other	277	294
Total	257 668	177 075
Note 8 Profit/loss from securities and receivables held as fixed assets		
Interest	588	1 248
Value adjustment	-	-3 500
Total	588	-2 252
Note 9 Capitalised expenditure for software		
Opening acquisition value	4 374	4 374
Closing accumulated acquisition value	4 374	4 374
Opening amortisation/depreciation	-2 625	-2 188
Amortisation/Depreciation for the year	-437	-437
Closing accumulated amortisation/depreciation	-3 062	-2 625
Closing residual value according to plan	1 312	1 749

Amounts in TSEK

	2022	2021
Note 10 Expenditure on leased property		
Opening acquisition value	4 344	4 344
Closing accumulated acquisition value	4 344	4 344
Opening amortisation/depreciation	-3 909	-3 475
Amortisation/Depreciation for the year	-435	-435
Closing accumulated amortisation/depreciation	-4 344	-3 910
Closing residual value according to plan	-	434
Note 11 Equipment		
Opening acquisition value	18 816	17 123
Purchases	4 977	2 597
Disposals	-	-904
Closing accumulated acquisition value	23 793	18 816
Opening amortisation/depreciation	-11 717	-8 650
Disposals	-	614
Amortisation/Depreciation for the year	-3 024	-3 682
Closing accumulated amortisation/depreciation	-14 741	-11 718
Closing residual value according to plan	9 052	7 098
Note 12 Long-term investments		
Opening acquisition value	11 359	15 437
Additional	10 499	1
Outgoing	-2 019	-4 079
Closing accumulated acquisition value	19 839	11 359
Opening accumulated amortisation/depreciation	-3 500	-
Amortisation/depreciation	-	-3 500
Closing accumulated amortisation/depreciation	-3 500	-3 500
Book value	16 338	7 859
Market value	14 545	12 084
Specification of long-term investments		
Shares	3 614	-
Unit trusts	1 114	213
Structured products	11 610	7 646
Total	16 338	7 859

Investments are placed in accordance with the distribution and risk profile specified in the Foundation's investment policy and designated with a 4.7 (3.3) rating on a 7-point scale, in which 1 is the lowest risk level and 7 the highest. Valuation is based on acquisition value. Securities that mature within one year are individually assessed and, where necessary, their value is written down. As of 31/12/2022, the book value of the total holding is exceeding its market value. Reported market value is based on public reports on closing date. From the same reports, it is evident that long-term value is well balanced with book value.

Amounts in TSEK

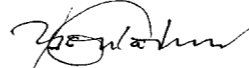
	2022	2021
Note 13 Other receivables		
Other receivables		
Taxes	303	314
Project grant receivable	-	23 535
Special loans	-	5 000
Other current receivables	13 227	4 551
Total	13 530	33 400
Note 14 Accruals		
Prepaid expenses	2 209	1 040
Accrued income	7 373	235
Total	9 582	1 275
Accrued expenses and prepaid income		
Holiday provision	3 207	3 920
Accrued social security contributions	466	537
Prepaid income	1 749	9 411
Other items	454	1 066
Total	5 876	14 934
Note 15 Current investments		
Opening acquisition value	712	139
Additional	139	712
Outgoing	-712	-139
Closing accumulated acquisition value	139	712
Book value	139	712
Market value	320	712
Note 16 Liabilities for received, unutilised funds		
The item includes liabilities related to public grants of TSEK 1 574 (546).		
Note 17 Other information for the cash flow statement		
Other Items does not include non cash-flow affecting items from the overseas branch offices.		
Note 18 Cash and cash equivalents		
The following subcomponents are included in cash and cash equivalents:		
Bank deposits	59 823	51 054
Total	59 823	51 054
Note 19 Pledged assets and contingent liabilities		
The Foundation has no pledged assets. In the opinion of the Board, the Foundation has no contingent liabilities.		

Note 20 Significant events after year-end

In early March, Turkey and Syria were hit by a powerful earthquake. LM International was immediately able to support interventions for earthquake victims in Syria through an organisation in the EU-Cord network that was on site in the country. An appeal for support for was made and the public responded quickly with donations for continued aid efforts in Syria.

On 15 April, fighting broke out in Sudan between different army factions, above all in Khartoum. The unrest escalated and has now spread to other parts of the country. It is currently difficult to assess how events will develop. LM International operates extensively in Sudan, but our work is currently on hold in the vast majority of locations. It is now a matter of maximising the safety of our staff and evacuating foreign personnel. Some attempts are also being made to protect equipment so that our work can resume as soon as conditions allow.

Stockholm, in April 2023


Bo Guldstrand, Chairman


Staffan Hellgren, Vice Chairman


Margareta Arvidsson


Lydia Birkeland


Christian Holmgren

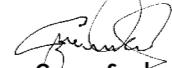

Nils Arne Kastberg

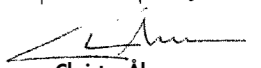

Agneta Lillqvist Bennstam


Anna Ljung


Johan Sigge


Madeleine Sundell


Gunnar Swahn


Christer Åkesson


Josephine Sundqvist
Secretary-General

My Auditor's Report was submitted in April 2023


Pernilla Zetterström Varverud
Authorised Public Accountant
Grant Thornton Sweden AB

Auditor's Report 2022

N.B. The English text is a translation of the official version in Swedish. In the event of any conflict between the Swedish and English version, the Swedish shall prevail.

To the Board of Directors of Läkarmissionen - stiftelse för filantropisk verksamhet, corporate identity number 802005 - 9989

REPORT ON THE ANNUAL ACCOUNTS

Opinions

I have audited the annual accounts of Läkarmissionen - stiftelse för filantropisk verksamhet for the year 2022.

The annual accounts of the foundation are included on pages 66 - 85 in this document.

In my opinion, the annual accounts have been prepared in accordance with the Annual Accounts Act and present fairly, in all material respects, the financial position of Läkarmissionen - stiftelse för filantropisk verksamhet as of 31 December 2022 and its financial performance and cash flow for the year then ended in accordance with the Annual Accounts Act. The statutory administration report is consistent with the other parts of the annual accounts.

Basis for Opinions

I conducted my audit in accordance with International Standards on Auditing (ISA) and generally accepted auditing standards in Sweden. My responsibilities under those standards are further described in the Auditor's Responsibilities section. I am independent of the foundation in accordance with professional ethics for accountants in Sweden and have otherwise fulfilled my ethical responsibilities in accordance with these requirements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinions.

Other Information than the annual accounts

This document also contains other information than the annual accounts and is found on pages 3 - 65. The Board of Directors is responsible for this other information.

My opinion on the annual accounts does not cover this other information and I do not express any form of assurance conclusion regarding this other information.

In connection with my audit of the annual accounts, my responsibility is to read the information identified above and consider whether the information is materially inconsistent with the annual accounts. In this procedure I also take into account my knowledge otherwise obtained in the audit and assess whether the information otherwise appears to be materially misstated.

If I, based on the work performed concerning this information, conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the Board of Directors

The Board of Directors is responsible for the preparation of the annual accounts and that they give a fair presentation in accordance with the Annual Accounts Act. The Board of Directors is also responsible for such internal control as they determine is necessary to enable the preparation of annual accounts that are free from material misstatement, whether due to fraud or error.

In preparing the annual accounts, the Board of Directors is responsible for the assessment of the foundation's ability to continue as a going concern. They disclose, as applicable, matters related to going concern and using the going concern basis of accounting. The going concern basis of accounting is however not applied if the Board of Directors intends to liquidate the foundation, to cease operations, or has no realistic alternative but to do so.

Auditor's responsibility

My objectives are to obtain reasonable assurance about whether the annual accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinions. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and generally accepted auditing standards in Sweden will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual accounts.

As part of an audit in accordance with ISAs, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the annual accounts, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinions. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud

may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of the foundation's internal control relevant to my audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting in preparing the annual accounts. I also draw a conclusion, based on the audit evidence obtained, as to whether any material uncertainty exists related to events or conditions that may cast significant doubt on the foundation's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the annual accounts or, if such disclosures are inadequate, to modify my opinion about the annual accounts. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause a foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual accounts, including the disclosures, and whether the annual accounts represent the underlying transactions and events in a manner that achieves fair presentation.

I must inform the Board of Directors of, among other matters, the planned scope and timing of the audit. I must also inform of significant audit findings during my audit, including any significant deficiencies in internal control that I identified.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

Opinions

In addition to my audit of the annual accounts, I have also audited the administration of the Board of Directors of Läkarmissionen - stiftelse för filantropisk verksamhet for the year 2022.

None of the members of the Board of Directors have in my opinion violated the Swedish Foundations Act, the Charter of Foundation or the Annual Accounts Act.

Basis for Opinions

I conducted the audit in accordance with generally accepted auditing standards in Sweden. My responsibilities under those standards are further described in the Auditor's

Responsibilities section. I am independent of the foundation in accordance with professional ethics for accountants in Sweden and have otherwise fulfilled my ethical responsibilities in accordance with these requirements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinions.

RESPONSIBILITIES OF THE BOARD OF DIRECTORS

The Board of Directors is responsible for the administration according to the Swedish Foundation Act and the Charter of Foundation.

Auditor's responsibility

My objective concerning the audit of the administration, and thereby my opinion, is to obtain audit evidence to assess with a reasonable degree of assurance whether any member of the Board of Directors in any material respect:

- has undertaken any action or been guilty of any omission which can give rise to liability to the foundation or if there is reason for dismissal, or
- in any other matter acted in violation with the Swedish Foundations Act, the Charter of Foundation or the Annual Accounts Act.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with generally accepted auditing standards in Sweden will always detect actions or omissions that can give rise to liability to the foundation.

As part of an audit in accordance with generally accepted auditing standards in Sweden, I exercise professional judgment and maintain professional skepticism throughout the audit. The examination of the administration is based primarily on the audit of the accounts. Additional audit procedures performed are based on my professional judgment with starting point in risk and materiality. This means that I focus the examination on such actions, areas and relationships that are material for the operations and where deviations and violations would have particular importance for the foundation's situation. I examine and test decisions undertaken, support for decisions, actions taken and other circumstances that are relevant to my opinion.

My Auditor's Report was submitted in April 2023



Pernilla Zetterström Varverud
Authorised Public Accountant

MEMBERS OF THE LM INTERNATIONAL BOARD 2022:

Bo Guldstrand, Danderyd.

Board Chairman since 2015. Former company manager now with his own consulting firm. Board assignments include chairmanship of Human Bridge. Board member since 1995.



Staffan Hellgren, Åkersberga.

Vice Chairman. Vicar in the Church of Sweden, Österåker. Previously served as Director of Ersta Diakoni and Stockholm Stadsmission, and Port Chaplain in Egypt. Board member since 2009.



Agneta Lillqvist Bennstam, Ludvika.

Licensed M.D. Member of the Uniting Church's reference group for Africa, health care and medicine. Served as a company doctor, and as a missionary and doctor in DR Congo for 17 years. Board member since 2005.



Anna Ljung, Visby.

B.Th. and human rights graduate. Parish and hospital pastor in the Uniting Church in Sweden. Broad international experience, i.a. in the World Council of Churches. Part of the Swedish Mission Council and Christian Council of Sweden's working group on mission theology. Board member since 2020.



Margareta Arvidsson, Vrigstad.

Worked as a teacher and engaged in various board assignments. Served as a missionary in Bolivia for 36 years, including teaching and leadership development, and as the Swedish Vice Consul. Board Member since 2008.



Johan Sigge, Lindesberg.

Business developer at Kommuninvest with many years of experience in the financial sector and runs his own farm. Member of the council for Länsförsäkringar Bergslagen. Former Chairman of IAS, appointed to the Board of Läkarmissionen in 2019.



Lydia Birkeland, Stockholm.

Currently a corporate lawyer at SEB with broad experience from various law firms. Lydia is highly committed to Läkarmissionen's causes and has organised relief efforts in South Africa. Member of the Advisory Board since 2019. Board member since 2021.



Madeleine Sundell, Stockholm.

Human rights lawyer. Has worked at the UN ILO headquarters in Geneva, and in the field in southern Africa with a focus on i.a. HIV/AIDS, child labour and rights issues. Has had several board assignments, e.g. Vice Chairman of Ecpat. Board member since 2020.



Christian Holmgren, Stockholm.

Engineer, entrepreneur and consultant in business and project management. Has been active in aid and missionary work in Bangladesh, as administrative head of PMU, Director of the Swedish Pentecostal Alliance (PAIC) and Vice-President of Dagengruppen. Board member since 2014.



Gunnar Swahn, Sundbyberg.

Lengthy involvement in church and humanitarian work, including PMU Interlife and the Filadelfia Church in Stockholm. Member of the international steering group at the PAIC. Board member since 2016.



Nils Arne Kastberg, Hällnäs.

Consultant and lecturer in humanitarian aid, international relations and human rights with 40 years of experience at the UN, including Head of Unicef in Sudan and Regional Head for Latin America. Board Member of Special Olympics. Board Member since 2007.



Christer Åkesson, Uppsala.

Worked with refugees in South Sudan for 3 years. 18 years at the Church of Sweden as a disaster desk officer, head of international programmes and director. Board member at the Lutheran World Federation. Board member since 2021.



The Board has two working committees that deal with a number of international and national issues. In addition to the Chairman, the International Steering Committee (IA) comprises Gunnar Swahn and Agneta Lillqvist Bennstam, and the National Committee (NA) comprises Christian Holmgren and Johan Sigge.



PHOTO: ANNA LEDIN WIRÉN

Läkarmissionen – Philanthropic foundation

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